

**Monument Academy**

**Mid-Yr Budget**

**FY 2023/24**



Monument Academy  
1150 Village Ridge Pt  
Monument, Co 80132

Kim McClelland  
Interim Executive Director

Glenn Gustafson, CPA  
Interim Chief Financial Officer

14-Dec-23

**Monument Academy**

Mid-Yr Budget

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FY 2023/24

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**Monument Academy**  
**Mid-Yr Budget**  
**Budget Development Assumptions**  
**FY 2023/24**

	FY 22/23	FY 24 Adopted	FY 24 Mid-Yr	Difference
<b>Revenue-Based Assumptions</b>				
<b>October FTE Pupil Count</b>				
Monument Academy Elementary	621.50	676.50	586.00	
Monument Academy Middle School		402.00	399.00	
Monument Academy High School	486.00	141.00	118.00	
Total All Schools	1,107.50	1,219.50	1,103.00	(116.50)
<b>Post-Negative Factor Per-Pupil Funding</b>	\$9,073.83	\$10,034.00	\$10,086.00	
<b>Total Program Funding</b>				
Monument Academy Elementary	6,236,131	6,788,001	5,910,396	
Monument Academy Middle School	0	4,033,668	4,024,314	
Monument Academy High School	4,876,524	1,414,794	1,190,148	
Total All Schools	\$11,112,655	\$12,236,463	\$11,124,858	(1,111,605)
<b>Mill Levy Override</b>	\$625.64	\$614.86	\$614.86	
Monument Academy Elementary	388,832	415,953	360,308	
Monument Academy Middle School		247,174	245,329	
Monument Academy High School	304,059	86,695	72,553	
Total All Schools	\$692,891	\$749,822	\$678,191	(71,631)
<b>Instructional Materials Fees</b>		\$285.00	\$285.00	
Monument Academy Elementary		108,240	93,760	
Monument Academy Middle School		114,570	113,715	
Monument Academy High School		40,185	33,630	
Total All Schools		\$262,995	\$241,105	(21,890)
			Total	(1,183,236)

<b>Expenditure-Based Assumptions</b>				
Charter Contribution Insurance Premium (monthly)	\$725	\$770	\$770	
Charter Contribution Insurance Premium (Annually)	\$8,700	\$9,240	\$9,240	
Charter Contributions - Dental, Vision, etc		\$438	\$438	
Insurance Participation	N/A	60.0%	60.0%	
Employer PERA Contribution	21.40%	21.40%	21.40%	
Medicare Employer Contribution	1.45%	1.45%	1.45%	
Colorado Minimum Wage	\$12.56	\$13.65		

**Monument Academy**  
**Mid-Yr Budget**  
**Budget Development Assumptions**  
**FY 2023/24**

	FY 22/23	FY 24 Adopted	FY 24 Mid-Yr	Difference
<b>Student Fees</b>				
Monument Academy Preschool Student Fees		\$150.00	\$150.00	
Monument Academy Preschool Tuition		(\$500/\$625/\$1,125)	(\$500/\$625/\$1,125)	
Monument Academy Elementary		\$175.00	\$175.00	
Monument Academy Middle School		\$285.00	\$285.00	
* Math Mates Consumables		\$10.00	\$10.00	
* Science Consumables		\$2.00	\$2.00	
* Science (Amplify & Explore)		\$10.00	\$10.00	
* Drama/Musicals - Costumes		\$35/\$45	\$35/\$45	
* Music Copies/Trax/Sight Reading		\$15.00	\$15.00	
* Choir Auditions & State Participation		\$65.00	\$65.00	
* 2D/3D Classes		\$40.00	\$40.00	
* Science/English/History/Math		\$8 - \$40	\$8 - \$40	
* Camp Shady Brook		\$265.00	\$265.00	
* Challenger Learning Center		\$48.00	\$48.00	
* Athletics Fees (MS Football)		\$150.00	\$150.00	
* Athletics Fees (MS Girls Basketball, Boys Soccer, Volleyball, Track)		\$120.00	\$120.00	
* Athletics Fees (MS Xcountry, Boys Basketball, Girls Soccer)		\$100.00	\$100.00	
Monument Academy High School				
* Technology - Chromebook Transition Costs (School fee)		\$285.00	\$285.00	
* Art Supplies Fee		\$20.00	\$20.00	
* Foreign Language Test Fee		\$20.00	\$20.00	
* Science - Lab Supplies Fee		\$20.00	\$20.00	
* Drama - Costuming/Production Sets Fee		\$30.00	\$30.00	
* Athletics Fees (HS Basketball & Track)		\$120.00	\$120.00	
* Athletics Fees (HS X Country, Volleyball,)		\$100.00	\$100.00	
* Athletics: MS Football		\$150.00	\$150.00	
* Athletics: Cheer		\$300.00	\$300.00	
* Matchwits		\$50.00	\$50.00	
* School instructional Fees do not include field trips				

**Monument Academy**  
**Mid-Yr Budget**  
**Appropriation Resolution**  
**FY 2023/24**

**Appropriation Resolution**

Be it resolved, by the Board of Directors of Monument Academy in El Paso County, that the amounts shown in the following schedule be appropriated to each fund as specified in the Adopted Budget for the ensuing fiscal year beginning July 1, 2023 and ending June 30, 2024.

<b>FUND</b>	<b>APPROPRIATION AMOUNT</b>
<b>General Fund</b>	
General Fund	17,709,875
PreSchool Fund	636,600
<b>Special Revenue Funds</b>	
Facilities Corporation	2,525,000
Foundation Fund	3,050,000
Pupil Activity Fund	410,000
<b>Total Appropriation</b>	<u><u>\$24,331,475</u></u>

**Monument Academy**  
**Board of Directors**

  
Ryan Graham, President

Attest:  
  
Emily Belisle, Secretary

Dec. 14, 2023  
Date

**Monument Academy**  
Mid-Yr Budget  
Use of Beginning Fund Balance Resolution  
FY 2023/24

**Use of Beginning Fund Balance Resolution**

A Resolution of the Board of Education of the Monument Academy  
Authorizing the Use of a Portion of  
Beginning Fund Balance as Authorized by Colorado Statutes

**WHEREAS**, C.R.S. 22-44-105 states that a budget, duly adopted pursuant to this article, shall not provide for expenditures, inter-fund transfers, or reserves, in excess of available revenues and beginning fund balance.

**WHEREAS**, the Board of Education may authorize the use of a portion of the beginning fund balance in the budget, stating the amount to be used, the purpose for which the expenditure is needed, and the district's plan to ensure that the use of the beginning fund balance will not lead to an ongoing deficit.

**WHEREAS**, the Board of Education has determined the beginning fund balance in the General Fund is sufficient to allow for the one-time expenditures and the action may lead to an ongoing deficit.

**NOW, THEREFORE, BE IT RESOLVED:**

In accordance with C.R.S. 22-44-105, the Board of Education authorizes the use of a portion of the fiscal year 2023-2024 Beginning Fund Balance for the following funds:

* <b>General Fund</b> , in the amount to spend down beginning fund balance.	\$790,778
* <b>Preschool Fund</b> , in the amount to spend down beginning fund balance.	\$16,886
* <b>Activity Fund</b> , in the amount to spend down beginning fund balance.	\$0
* <b>Building Corp</b> , in the amount to spend down beginning fund balance.	\$1,538
* <b>Foundation Fund</b> , in the amount to spend down beginning fund balance.	\$0


**BE IT FURTHER RESOLVED**, the use of this portion of the beginning fund balance for the purposes set forth above may lead to an ongoing deficit.

**Monument Academy**  
**Board of Directors**

  
Ryan Graham, President

Attest:

  
Emily Belisle, Secretary

  
Date

**Monument Academy**

Mid-Yr Budget

Fund Balance Change

FY 2023/24

Fund Balance Change Appendix			
<b>General Fund Beginning Fund Balance</b>		\$3,280,000	
<b>General Fund Ending Fund Balance</b>		<u>\$2,489,222</u>	
	Revenue & Expense Budget Mismatch (Surplus/ Deficit)		<u><u>(\$790,778)</u></u>
Identified Non-Recurring Uses/Expenses of Fund Balance:			
Item 1	N/A		
Item 2	N/A		
	Total		<u><u>\$0</u></u>
<b>Preschool Fund Beginning Fund Balance</b>		\$100,000	
<b>Preschool Fund Ending Fund Balance</b>		<u>\$83,114</u>	
	Revenue & Expense Budget Mismatch (Surplus/ Deficit)		<u><u>(\$16,886)</u></u>
<b>Activity Fund Beginning Fund Balance</b>		\$110,000	
<b>Activity Fund Ending Fund Balance</b>		<u>\$110,000</u>	
	Revenue & Expense Budget Mismatch (Surplus/ Deficit)		<u><u>\$0</u></u>
<b>Building Corp Fund Beginning Fund Balance</b>		\$1,600,000	
<b>Building Corp Ending Fund Balance</b>		<u>\$1,598,462</u>	
	Revenue & Expense Budget Mismatch (Surplus/ Deficit)		<u><u>(\$1,538)</u></u>
<b>Foundation Beginning Fund Balance</b>		\$1,200,000	
<b>Foundation Ending Fund Balance</b>		<u>\$1,213,500</u>	
	Revenue & Expense Budget Mismatch (Surplus/ Deficit)		<u><u>\$13,500</u></u>

**Monument Academy**  
**Mid-Yr Budget**  
**Interfund Borrowing Resolution**  
**FY 2023/24**

**Interfund Borrowing Resolution**

Whereas Colorado Revised Statutes (C.R.S. 22-44-113) authorizes the Board of Education to borrow unencumbered monies from one fund for use by another fund. Monies borrowed from a fund pursuant to applicable laws must be repaid to said fund when needed to meet obligations of said fund and any such loan shall be repaid no later than three (3) months after the beginning of the following budget year. In the event monies are not forthcoming from designated sources, an amount equal to the outstanding liability shall be expended from the General Fund and used to repay the loan, now, therefore, be it

Resolved, that:  
effective July 1, 2023, Monument Academy hereby authorizes the following borrowing in accordance with applicable laws and regulations.

Fund Name	Borrowing Amount
10 General Fund	\$250,000
26 Preschool Fund	\$100,000

**Monument Academy**  
**Board of Directors**



Ryan Graham, President

Attest:

  
Emily Belisle, Secretary

Dec 14 2023  
Date



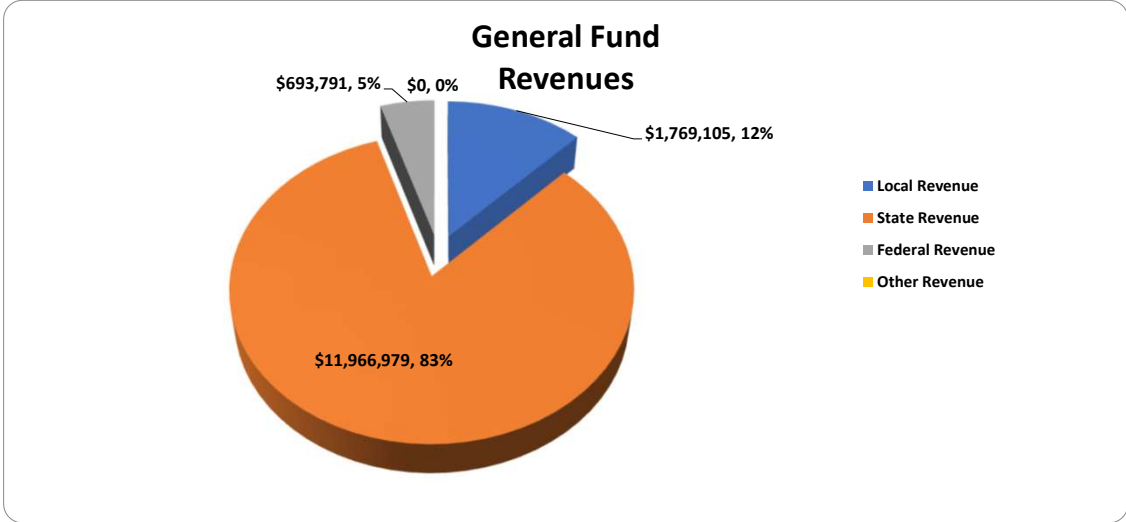
**Monument Academy**

Mid-Yr Budget

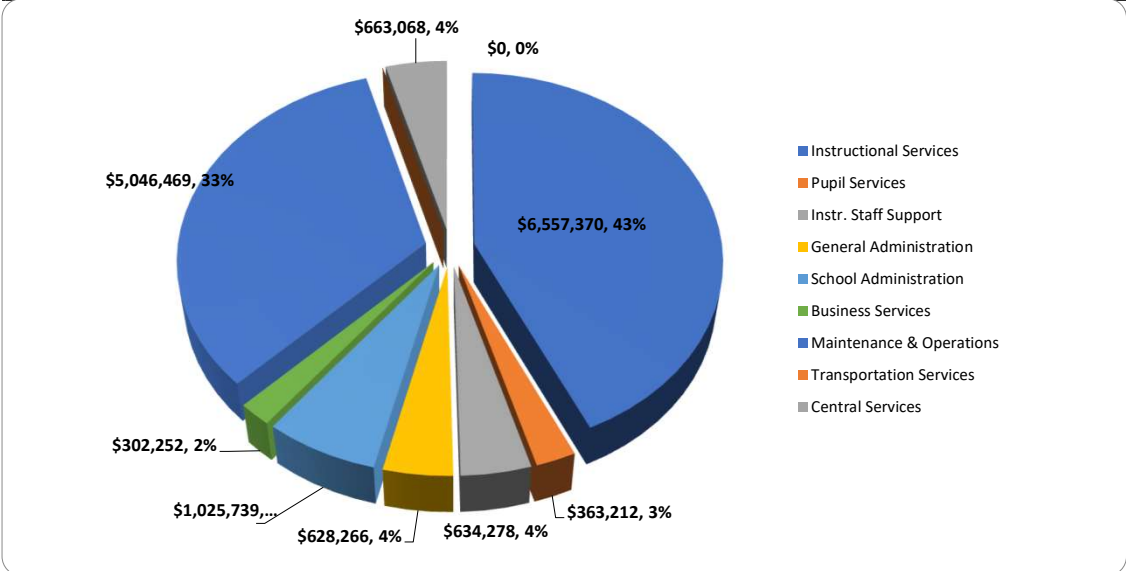
General Fund

FY 2023/24

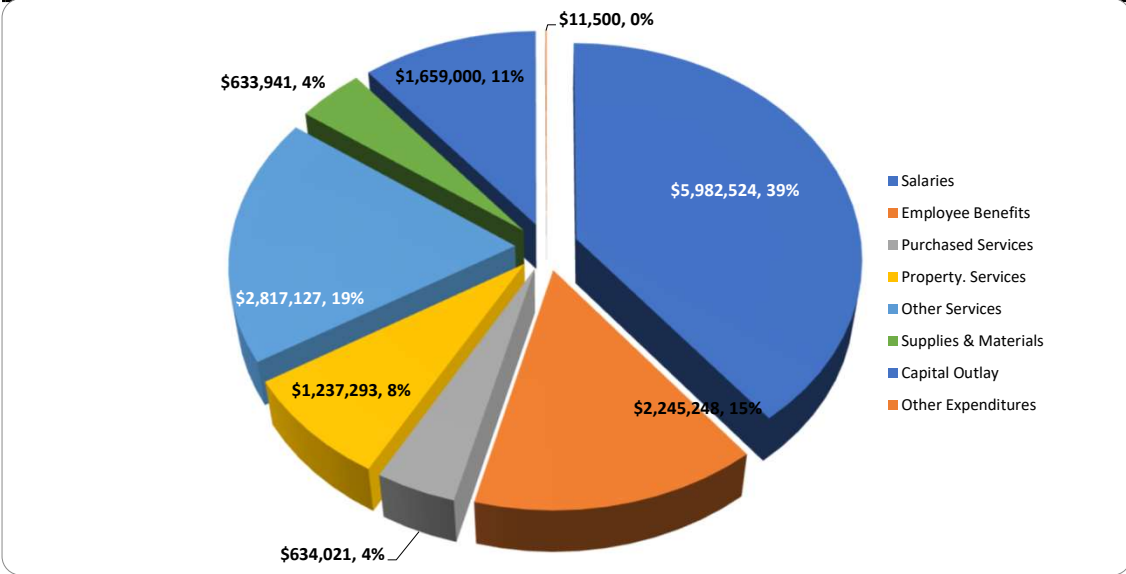
**General Fund Revenues**



**General Fund Expenditures (By Program)**



**General Fund Expenditures (By Object)**



Monument Academy  
Mid-Yr Budget  
Individual Fund Statements  
FY 2023/24

# Individual Fund Statements



**Monument Academy**

Mid-Yr Budget

General Fund

FY 2023/24

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Adopted FY 23-24	Change	Mid-Yr FY 23-24
<b>Beginning Fund Balance</b>						
Restricted - TABOR	246,665	270,135	320,258	320,258	59,742	380,000
All Other Fund Balance	2,570,867	2,243,858	2,062,521	2,462,953	437,047	2,900,000
<b>Total Beginning Fund Balance</b>	2,817,532	2,513,993	2,382,779	2,783,211	496,789	3,280,000
<b>Revenues</b>						
Local Revenue	815,670	1,098,448	1,721,790	1,455,297	313,808	1,769,105
State Revenue	7,789,454	9,757,264	10,806,012	12,802,144	(835,165)	11,966,979
Federal Revenue	343,106	3,514	944,106	8,000	685,791	693,791
Other Revenue	0	0	0	0	0	0
<b>Total Revenues</b>	8,948,230	10,859,226	13,471,908	14,265,441	164,434	14,429,875
<b>Total Resources Available</b>	11,765,762	13,373,219	15,854,687	17,048,652	661,223	17,709,875
<b>Expenditures</b>						
Instructional Services	4,002,894	5,117,271	5,831,108	6,231,590	325,780	6,557,370
Pupil Services	313,411	492,718	316,854	505,467	(142,255)	363,212
Instr. Staff Support	488,004	181,766	370,438	688,685	(54,407)	634,278
General Administration	642,863	911,077	560,014	642,376	(14,110)	628,266
School Administration	787,482	842,861	1,073,440	1,050,630	(24,891)	1,025,739
Business Services	299,939	344,572	545,763	261,173	41,079	302,252
Maintenance & Operations	2,299,923	2,771,125	3,879,244	4,208,419	838,050	5,046,469
Transportation Services	4,012	0	0	0	0	0
Central Services	413,241	329,050	358,620	677,102	(14,034)	663,068
Other Expenditures	0	0	0	0	0	0
<b>Total Expenditures</b>	9,251,769	10,990,440	12,935,481	14,265,442	955,211	15,220,653
<b>Other Financing Uses</b>						
Transfers Out	0	0	0	0	0	0
<b>Total Other Financing Uses</b>	0	0	0	0	0	0
<b>Operating Surplus/(Deficit)</b>	<b>(303,539)</b>	<b>(131,214)</b>	536,427	0	<b>(790,778)</b>	<b>(790,778)</b>
<b>Fund Balances</b>						
Restricted - TABOR	270,135	320,258	380,000	340,000	10,000	350,000
All Other Fund Balance	2,243,858	2,062,521	2,539,206	2,443,210	(303,988)	2,139,222
<b>Total Fund Balance</b>	2,513,993	2,382,779	2,919,206	2,783,210	(293,988)	2,489,222
<b>Total Expenditures &amp; Fund Balance</b>				17,048,652	661,223	17,709,875
<b>Total Appropriation</b>				<b>\$17,048,652</b>		<b>\$17,709,875</b>

**Monument Academy**

**Mid-Yr Budget**

**General Fund Revenue**

FY 2023/24

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Adopted FY 23-24	Change	Mid-Yr FY 23-24
<b>Local Revenues</b>						
Property Taxes - MLO	578,894	621,928	692,891	749,822	(71,631)	678,191
Tuition	0	0	0	0	0	0
Earnings on Investments	20,645	15,767	63,223	115,910	109,090	225,000
Athletic Fees	0	0	0	0	61,822	61,822
Instructional Materials Fees	170,986	218,568	221,872	262,995	(15,490)	247,505
Community Services Fees	30,280	30,000	44,935	30,000	37,500	67,500
Other Local Revenues	14,865	212,185	698,869	296,570	192,517	489,087
<b>Total Local Revenues</b>	<b>815,670</b>	<b>1,098,448</b>	<b>1,721,790</b>	<b>1,455,297</b>	<b>313,808</b>	<b>1,769,105</b>
<b>State Revenue</b>						
Per-Pupil Funding	7,333,679	9,185,296	10,049,266	12,236,463	(1,111,605)	11,124,858
Capital Construction Funds	287,283	282,694	387,693	437,361	5,700	443,061
Education of the Handicapped	0	0	0	0	96,914	96,914
English Language Proficiency	0	0	0	10,000	0	10,000
READ Act Revenue	24,464	24,925	14,925	25,000	0	25,000
Gifted & Talented	7,428	0	0	15,000	0	15,000
On-Behalf Payment	0	0	0	0	200,000	200,000
PERA/Other State Revenue	136,600	264,349	354,128	78,320	(26,174)	52,146
<b>Total State Revenues</b>	<b>7,789,454</b>	<b>9,757,264</b>	<b>10,806,012</b>	<b>12,802,144</b>	<b>(835,165)</b>	<b>11,966,979</b>
<b>Federal Revenue</b>						
Other Federal Revenue	13,636	3,514	294,544	8,000	685,791	693,791
CARES Relief Funds	288,470	0	0	0	0	0
ESSER Relief Funds	41,000	0	649,562	0	0	0
<b>Total Federal Revenues</b>	<b>343,106</b>	<b>3,514</b>	<b>944,106</b>	<b>8,000</b>	<b>685,791</b>	<b>693,791</b>
<b>Allocations</b>						
Preschool	0	0	0	0	0	0
Pupil Activity Fund	0	0	0	0	0	0
<b>Total Allocation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenues &amp; Resources</b>	<b>\$ 8,948,230</b>	<b>\$ 10,859,226</b>	<b>\$ 13,471,908</b>	<b>\$ 14,265,441</b>	<b>\$ 164,434</b>	<b>\$ 14,429,875</b>

**Monument Academy**  
**Mid-Yr Budget**  
**General Fund Expenditures**  
**FY 2023/24**

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Adopted FY 23-24	Change	Mid-Yr FY 23-24
<b>Instruction (11)</b>						
01XX Salaries	2,563,762	3,314,654	3,424,830	3,851,006	(127,433)	3,723,574
02XX Employee Benefits	839,651	1,037,887	1,428,588	1,383,002	111,971	1,494,973
03XX Professional Services	10,060	132,731	94,375	0	0	0
04XX Property Services	0	0	0	0	0	0
05XX Other Services	1,707	1,895	1,653	3,625	3,500	7,125
06XX Supplies & Materials	137,303	340,273	277,388	274,730	(57,500)	217,230
07XX Equipment	0	0	0	60,494	394,506	455,000
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Instruction</b>	<b>3,552,483</b>	<b>4,827,440</b>	<b>5,226,834</b>	<b>5,572,857</b>	<b>325,045</b>	<b>5,897,902</b>
<b>Special Education (12)</b>						
01XX Salaries	276,192	176,354	252,156	333,608	(85,638)	247,970
02XX Employee Benefits	81,237	56,207	67,998	128,032	(33,743)	94,289
03XX Professional Services	51,071	6,646	202,919	65,000	0	65,000
04XX Property Services	0	0	0	0	0	0
05XX Other Services	700	614	0	52,000	63,040	115,040
06XX Supplies & Materials	6,520	1,101	2,026	9,500	(3,000)	6,500
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Special Education</b>	<b>415,720</b>	<b>240,922</b>	<b>525,099</b>	<b>588,140</b>	<b>(59,341)</b>	<b>528,799</b>
<b>Career &amp; Technical Education (13)</b>						
01XX Salaries	0	0	0	0	0	0
02XX Employee Benefits	0	0	0	0	0	0
03XX Professional Services	0	0	0	0	0	0
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	0	0	0	0	0	0
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Career &amp; Technical Education</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Cocurricular Education (14)</b>						
01XX Salaries	28,350	39,250	61,436	57,463	20,537	78,000
02XX Employee Benefits	6,341	9,659	17,739	13,130	4,694	17,824
03XX Professional Services	0	0	0	0	23,845	23,845
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	5,000	5,000
06XX Supplies & Materials	0	0	0	0	6,000	6,000
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Cocurricular Education</b>	<b>34,691</b>	<b>48,909</b>	<b>79,175</b>	<b>70,593</b>	<b>60,076</b>	<b>130,669</b>
<b>Student Support Svcs (21)</b>						
01XX Salaries	195,091	329,846	218,103	371,059	(108,359)	262,700
02XX Employee Benefits	50,886	98,772	60,189	129,208	(33,896)	95,312
03XX Professional Services	57,607	59,946	33,447	0	0	0
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	9,827	4,154	5,115	5,200	0	5,200
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Student Support Svcs</b>	<b>313,411</b>	<b>492,718</b>	<b>316,854</b>	<b>505,467</b>	<b>(142,255)</b>	<b>363,212</b>

**Monument Academy**  
**Mid-Yr Budget**  
**General Fund Expenditures**  
**FY 2023/24**

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Adopted FY 23-24	Change	Mid-Yr FY 23-24
<b>Staff Support Svcs (22)</b>						
01XX Salaries	334,708	90,870	246,591	449,958	(62,408)	387,550
02XX Employee Benefits	108,267	60,713	84,440	147,527	(24,810)	122,717
03XX Professional Services	8,208	0	0	55,000	(10,000)	45,000
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	36,821	30,183	39,407	36,200	42,811	79,011
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Staff Support Svcs</b>	<b>488,004</b>	<b>181,766</b>	<b>370,438</b>	<b>688,685</b>	<b>(54,407)</b>	<b>634,278</b>
<b>General Administration (23)</b>						
01XX Salaries	68,400	145,955	46,028	0	0	0
02XX Employee Benefits	15,287	40,983	11,860	0	0	0
03XX Professional Services	58,917	112,253	108,016	233,550	(50,500)	183,050
04XX Property Services	0	0	0	0	0	0
05XX Other Services	499,189	607,321	384,541	369,126	45,590	414,716
06XX Supplies & Materials	1,070	4,565	9,569	27,000	(5,000)	22,000
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	12,700	(4,200)	8,500
09XX Other Uses	0	0	0	0	0	0
<b>Total General Administration</b>	<b>642,863</b>	<b>911,077</b>	<b>560,014</b>	<b>642,376</b>	<b>(14,110)</b>	<b>628,266</b>
<b>School Administration (24)</b>						
01XX Salaries	455,885	533,833	768,559	775,645	(18,440)	757,205
02XX Employee Benefits	143,574	167,641	246,803	249,485	(6,451)	243,034
03XX Professional Services	100,564	78,380	12,562	10,000	0	10,000
04XX Property Services	0	0	0	0	0	0
05XX Other Services	76,866	47,719	32,688	0	0	0
06XX Supplies & Materials	0	0	1,740	12,500	0	12,500
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	10,593	15,288	11,088	3,000	0	3,000
09XX Other Uses	0	0	0	0	0	0
<b>Total School Administration</b>	<b>787,482</b>	<b>842,861</b>	<b>1,073,440</b>	<b>1,050,630</b>	<b>(24,891)</b>	<b>1,025,739</b>
<b>Business Services (25)</b>						
01XX Salaries	221,472	255,246	302,130	55,650	71,575	127,225
02XX Employee Benefits	64,320	70,555	82,847	19,523	14,312	33,835
03XX Professional Services	13,966	18,771	160,089	183,500	(46,808)	136,692
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	181	0	697	2,500	2,000	4,500
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Business Services</b>	<b>299,939</b>	<b>344,572</b>	<b>545,763</b>	<b>261,173</b>	<b>41,079</b>	<b>302,252</b>
<b>Maintenance &amp; Operations (26)</b>						
01XX Salaries	185,444	188,853	138,487	154,632	(14,032)	140,600
02XX Employee Benefits	47,986	49,548	42,178	55,657	(1,127)	54,530
03XX Professional Services	22,685	22,685	22,971	21,800	3,000	24,800
04XX Property Services	1,441,076	2,032,312	3,322,231	1,258,100	(20,808)	1,237,293
05XX Other Services	23,660	50,517	39,668	2,130,500	36,746	2,167,246
06XX Supplies & Materials	217,193	253,495	271,113	242,000	(18,000)	224,000
07XX Equipment	361,879	173,715	42,596	45,000	1,153,000	1,198,000
08XX Other Objects	0	0	0	300,730	(300,730)	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Maintenance &amp; Operations</b>	<b>2,299,923</b>	<b>2,771,125</b>	<b>3,879,244</b>	<b>4,208,419</b>	<b>838,050</b>	<b>5,046,469</b>

**Monument Academy**  
**Mid-Yr Budget**  
**General Fund Expenditures**  
**FY 2023/24**

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Adopted FY 23-24	Change	Mid-Yr FY 23-24
<b>Student Transportation (27)</b>						
01XX Salaries	0	0	0	0	0	0
02XX Employee Benefits	0	0	0	0	0	0
03XX Professional Services	0	0	0	0	0	0
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	0	0	0	0	0	0
07XX Equipment	4,012	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Student Transportation</b>	<b>4,012</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Central Services (28)</b>						
01XX Salaries	23,808	25,268	30,765	266,891	(9,191)	257,700
02XX Employee Benefits	30,741	16,605	11,749	91,211	(2,477)	88,734
03XX Professional Services	61,712	65,200	137,926	110,000	35,634	145,634
04XX Property Services	0	0	869	0	0	0
05XX Other Services	94,514	94,156	80,020	105,000	3,000	108,000
06XX Supplies & Materials	46,282	44,121	87,492	74,000	(17,000)	57,000
07XX Equipment	156,184	83,700	9,799	30,000	(24,000)	6,000
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Central Services</b>	<b>413,241</b>	<b>329,050</b>	<b>358,620</b>	<b>677,102</b>	<b>(14,034)</b>	<b>663,068</b>
<b>Total Expenditures</b>	<b>\$9,251,769</b>	<b>\$10,990,440</b>	<b>\$12,935,481</b>	<b>\$14,265,442</b>	<b>\$955,211</b>	<b>\$15,220,653</b>

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Adopted FY 23-24	Change	Mid-Yr FY 23-24
<b>Staff FTE:</b>						
1XX Administrators				11.80	0.60	12.40
2XX Teachers (Licensed)				86.20	-9.30	76.90
3XX Non-Teaching Professionals				2.40	2.25	4.65
4XX Classified - Instructional				16.15	0.35	16.50
5XX Classified - School Admin				8.60	-2.80	5.80
6XX Classified - Maint, Oper & Trans				3.50	-0.50	3.00
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>128.65</b>	<b>-9.40</b>	<b>119.25</b>

**Detailed Information Not Available**

**Monument Academy**  
**Mid-Yr Budget**  
**General Fund Detail Budgets**  
**FY 2023/24**

**Program:** Instruction (11)  
**Program Budget Manager:** Walker, Vinchattle, & Kennington

**Program Description:**

Included in this program are the expenditures incurred in planned learning activities and experiences that provide students in schools of all levels (K-12). Non-salary and benefit accounts represent funds allocated to schools (principals) based on the student count for each school. The Superintendent determines the number of FTE for each category of position based on the unique needs of each school.

	Actuals			Adopted		Mid-Yr
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 23-24
<b>Instruction (11)</b>						
011X Salaries	2,398,259	2,971,131	3,424,830	3,851,006	(127,433)	3,723,574
01XX Supplemental Pay & Stipends	165,503	343,523	0	0	0	0
02XX Employee Benefits	839,651	1,037,887	1,428,588	1,383,002	111,971	1,494,973
03XX Professional Services	10,060	132,731	94,375	0	0	0
04XX Property Services	0	0	0	0	0	0
05XX Other Services	1,707	1,895	1,653	3,625	3,500	7,125
06XX Supplies & Materials	137,303	340,273	277,388	274,730	(57,500)	217,230
07XX Equipment	0	0	0	60,494	394,506	455,000
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Instruction</b>	<b>3,552,483</b>	<b>4,827,440</b>	<b>5,226,834</b>	<b>5,572,857</b>	<b>325,045</b>	<b>5,897,902</b>

\* Included in Salaries

	Actuals			Adopted		Mid-Yr
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 23-24
<b>Staff FTE:</b>						
1XX Administrators				0.00	0.00	0.00
2XX Teachers (Licensed)				72.70	-3.10	69.60
3XX Non-Teaching Professionals				0.00	0.00	0.00
4XX Classified - Instructional				10.50	-1.30	9.20
5XX Classified - School Admin				0.00	0.00	0.00
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>83.20</b>	<b>-4.40</b>	<b>78.80</b>

Detailed Information Not Available



**Monument Academy**  
**Mid-Yr Budget**  
**General Fund Detail Budgets**  
**FY 2023/24**

**Program:** Instruction - Special Education (12)  
**Program Budget Manager:** Jennifer Revello

**Program Description:**

This budget pays for educational services for students with disabilities and special needs. The primary expenditures for this program are the salaries and benefits costs for special education staff. Special Education expenditures in the General Fund are eligible for a partial reimbursement from the State of Colorado Special Education categorical funding as dictated by the Colorado public school finance act of 1994.

		Actuals	Actuals	Actuals	Adopted	Change	Mid-Yr
		FY 20-21	FY 21-22	FY 22-23	FY 23-24		FY 23-24
<b>Special Education (12)</b>							
011X	Salaries	271,090	176,354	252,156	333,608	(85,638)	247,970
01XX	Supplemental Pay & Stipends	5,102	0	0	0	0	0
02XX	Employee Benefits	81,237	56,207	67,998	128,032	(33,743)	94,289
03XX	Professional Services	51,071	6,646	202,919	65,000	0	65,000
04XX	Property Services	0	0	0	0	0	0
05XX	Other Services	700	614	0	52,000	63,040	115,040
06XX	Supplies & Materials	6,520	1,101	2,026	9,500	(3,000)	6,500
07XX	Equipment	0	0	0	0	0	0
08XX	Other Objects	0	0	0	0	0	0
09XX	Other Uses	0	0	0	0	0	0
<b>Total Special Education</b>		<b>415,720</b>	<b>240,922</b>	<b>525,099</b>	<b>588,140</b>	<b>(59,341)</b>	<b>528,799</b>

		Actuals	Actuals	Actuals	Adopted	Change	Mid-Yr
		FY 20-21	FY 21-22	FY 22-23	FY 23-24		FY 23-24
<b>Staff FTE:</b>							
1XX	Administrators				0.00	0.00	0.00
2XX	Teachers (Licensed)				5.00	-2.00	3.00
3XX	Non-Teaching Professionals				0.00	0.00	0.00
4XX	Classified - Instructional				4.00	-0.20	3.80
5XX	Classified - School Admin				0.00	0.00	0.00
6XX	Classified - Maint, Oper & Trans				0.00	0.00	0.00
	<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>9.00</b>	<b>-2.20</b>	<b>6.80</b>

**Detailed Information Not Available**

**Monument Academy**  
**Mid-Yr Budget**  
**General Fund Detail Budgets**  
**FY 2023/24**

**Program:** 13 Instruction - Career & Technical Education (CTE)  
**Program Budget Manager:** N/A

**Program Description:**

This budget is used for students in state approved vocational programs operating in secondary schools. Expenditures made from this program are eligible for reimbursement from the Colorado Vocational Act at a rate of approximately 30%. The reimbursement revenue is a state categorical funding element from the Colorado public school finance act of 1994 and is listed in the General Fund under state revenues.

	Actuals			Adopted		Mid-Yr
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 23-24
<b>Career &amp; Technical Education (13)</b>						
011X Salaries	0	0	0	0	0	0
01XX Supplemental Pay & Stipends	0	0	0	0	0	0
02XX Employee Benefits	0	0	0	0	0	0
03XX Professional Services	0	0	0	0	0	0
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	0	0	0	0	0	0
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Career &amp; Technical Education</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

	Actuals			Adopted		Mid-Yr
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 23-24
<b>Staff FTE:</b>						
1XX Administrators				0.00	0.00	0.00
2XX Teachers (Licensed)				0.00	0.00	0.00
3XX Non-Teaching Professionals				0.00	0.00	0.00
4XX Classified - Instructional				0.00	0.00	0.00
5XX Classified - School Admin				0.00	0.00	0.00
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
Total FTE	0.00	0.00	0.00	0.00	0.00	0.00

**Detailed Information Not Available**

**Monument Academy**  
**Mid-Yr Budget**  
**General Fund Detail Budgets**  
**FY 2023/24**

**Program:** 14 **Instruction - Co-Curricular Activities**  
**Program Budget Manager:** Michael Svendsen

**Program Description:**

This program supports athletic programs and competition. These programs promote student self-esteem, school spirit and physical and mental fitness. Expenditures of this program include salaries and benefits of staff, sports dues and fees, game officials, sports transportation and sports equipment.

	Actuals			Adopted		Mid-Yr
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 23-24
<b>Co-Curricular Instruction (14)</b>						
011X Salaries	0	0	0	0	0	0
01XX Supplemental Pay & Stipends	28,350	39,250	61,436	57,463	20,537	78,000
02XX Employee Benefits	6,341	9,659	17,739	13,130	4,694	17,824
03XX Professional Services	0	0	0	0	23,845	23,845
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	5,000	5,000
06XX Supplies & Materials	0	0	0	0	6,000	6,000
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Co-Curricular Instruction</b>	<b>34,691</b>	<b>48,909</b>	<b>79,175</b>	<b>70,593</b>	<b>60,076</b>	<b>130,669</b>

	Actuals			Adopted		Mid-Yr
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 23-24
<b>Staff FTE:</b>						
1XX Administrators				0.00	0.00	0.00
2XX Teachers (Licensed)				0.00	0.00	0.00
3XX Non-Teaching Professionals				0.00	0.00	0.00
4XX Classified - Instructional				0.00	0.00	0.00
5XX Classified - School Admin				0.00	0.00	0.00
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
Total FTE	0.00	0.00	0.00	0.00	0.00	0.00

**Detailed Information Not Available**

**Monument Academy**  
**Mid-Yr Budget**  
**General Fund Detail Budgets**  
**FY 2023/24**

**Program:** 2100 **Student Support Services**  
**Program Budget Manager:** Jennifer Revello

**Program Description:**

Student support services include all programs and activities in schools that support students but are not directly related to instruction. Examples include school nurses, counselors, social workers and school psychologists. The majority of expenditures are salaries and benefits of staff.

	Actuals			Adopted		Mid-Yr
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 23-24
<b>Student Support Services (21)</b>						
011X Salaries	192,527	324,700	218,103	371,059	(108,359)	262,700
01XX Supplemental Pay & Stipends	2,564	5,146	0	0	0	
02XX Employee Benefits	50,886	98,772	60,189	129,208	(33,896)	95,312
03XX Professional Services	57,607	59,946	33,447	0	0	0
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	9,827	4,154	5,115	5,200	0	5,200
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Student Support Services</b>	<b>313,411</b>	<b>492,718</b>	<b>316,854</b>	<b>505,467</b>	<b>(142,255)</b>	<b>363,212</b>

	Actuals			Adopted		Mid-Yr
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 23-24
<b>Staff FTE:</b>						
1XX Administrators				0.00	0.00	0.00
2XX Teachers (Licensed)				6.00	-2.70	3.30
3XX Non-Teaching Professionals				0.00	0.00	0.00
4XX Classified - Instructional				1.65	1.35	3.00
5XX Classified - School Admin				0.00	0.00	0.00
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
Total FTE	0.00	0.00	0.00	7.65	-1.35	6.30

Detailed Information Not Available

**Monument Academy**  
**Mid-Yr Budget**  
**General Fund Detail Budgets**  
**FY 2023/24**

**Program:** 2200 **Instructional Staff Services**  
**Program Budget Manager:** Kim McLelland & Tina Leone

**Program Description:**

Instructional Staff Services include the supervision of instructional activities to include special education, athletics and other instructional supervisors. This category also includes Library & Media services. The majority of expenditures are salaries and benefits of staff.

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Adopted FY 23-24	Change	Mid-Yr FY 23-24
<b>Student Support Services (22)</b>						
<b>011X</b> Salaries	298,662	90,870	246,591	449,958	(62,408)	387,550
<b>01XX</b> Supplemental Pay & Stipends	36,046	0	0	0	0	0
<b>02XX</b> Employee Benefits	108,267	60,713	84,440	147,527	(24,810)	122,717
<b>03XX</b> Professional Services	8,208	0	0	55,000	(10,000)	45,000
<b>04XX</b> Property Services	0	0	0	0	0	0
<b>05XX</b> Other Services	0	0	0	0	0	0
<b>06XX</b> Supplies & Materials	36,821	30,183	39,407	36,200	42,811	79,011
<b>07XX</b> Equipment	0	0	0	0	0	0
<b>08XX</b> Other Objects	0	0	0	0	0	0
<b>09XX</b> Other Uses	0	0	0	0	0	0
<b>Total Student Support Services</b>	<b>488,004</b>	<b>181,766</b>	<b>370,438</b>	<b>688,685</b>	<b>(54,407)</b>	<b>634,278</b>

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Adopted FY 23-24	Change	Mid-Yr FY 23-24
<b>Staff FTE:</b>						
<b>1XX</b> Administrators				4.40	0.20	4.60
<b>2XX</b> Teachers (Licensed)				2.50	-1.50	1.00
<b>3XX</b> Non-Teaching Professionals				0.00	0.00	0.00
<b>4XX</b> Classified - Instructional				0.00	0.50	0.50
<b>5XX</b> Classified - School Admin				0.00	0.00	0.00
<b>6XX</b> Classified - Maint, Oper & Trans				0.00	0.00	0.00
Total FTE	0.00	0.00	0.00	6.90	-0.80	6.10

**Detailed Information Not Available**

**Monument Academy**  
**Mid-Yr Budget**  
**General Fund Detail Budgets**  
**FY 2023/24**

**Program: 2300**  
**Program Budget Manager:**

**General Administration**  
**Kim McClelland**

**Program Description:**

General administration is the primary central administration program of the district. This program includes the superintendent's office, Board of Education, legal fees, audit fees, and property tax collection fees. While other administrative costs show up in the 2500-2800 programs, this program is the "general" administration program that is required by the Colorado uniform chart of accounts.

	Actuals			Adopted		Mid-Yr
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 23-24
<b>General Administration (23)</b>						
011X Salaries	68,400	145,955	46,028	0	0	0
01XX Supplemental Pay & Stipends	0	0	0	0	0	0
02XX Employee Benefits	15,287	40,983	11,860	0	0	0
03XX Professional Services	58,917	112,253	108,016	233,550	(50,500)	183,050
04XX Property Services	0	0	0	0	0	0
05XX Other Services	499,189	607,321	384,541	369,126	45,590	414,716
06XX Supplies & Materials	1,070	4,565	9,569	27,000	(5,000)	22,000
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	12,700	(4,200)	8,500
09XX Other Uses	0	0	0	0	0	0
<b>Total General Administration</b>	<b>642,863</b>	<b>911,077</b>	<b>560,014</b>	<b>642,376</b>	<b>(14,110)</b>	<b>628,266</b>

	Actuals			Adopted		Mid-Yr
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 23-24
<b>Staff FTE:</b>						
1XX Administrators				0.00	0.00	0.00
2XX Teachers (Licensed)				0.00	0.00	0.00
3XX Non-Teaching Professionals				0.00	0.00	0.00
4XX Classified - Instructional				0.00	0.00	0.00
5XX Classified - School Admin				0.00	0.00	0.00
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**Detailed Information Not Available**

**Monument Academy**  
**Mid-Yr Budget**  
**General Fund Detail Budgets**  
**FY 2023/24**

**Program:** 2400 **School Administration**  
**Program Budget Manager:** Walker, Vinchattle, & Kennington

**Program Description:**

This program is used to account for expenditures related to school administration. The program includes Principals, Asst. Principals and School Secretaries for staffing. This program also accounts for all non-instructional expenditures or expenses not included in the classroom. Non-salary and benefit accounts, with the exception of utilities and communications, are based a formula per student.

	Actuals			Adopted		Mid-Yr
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 23-24
<b>School Administration (24)</b>						
011X Salaries	447,187	519,884	768,559	775,645	(18,440)	757,205
01XX Supplemental Pay & Stipends	8,698	13,949	0	0	0	
02XX Employee Benefits	143,574	167,641	246,803	249,485	(6,451)	243,034
03XX Professional Services	100,564	78,380	12,562	10,000	0	10,000
04XX Property Services	0	0	0	0	0	0
05XX Other Services	76,866	47,719	32,688	0	0	0
06XX Supplies & Materials	0	0	1,740	12,500	0	12,500
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	10,593	15,288	11,088	3,000	0	3,000
09XX Other Uses	0	0	0	0	0	0
<b>Total Instruction</b>	<b>787,482</b>	<b>842,861</b>	<b>1,073,440</b>	<b>1,050,630</b>	<b>(24,891)</b>	<b>1,025,739</b>

	Actuals			Adopted		Mid-Yr
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 23-24
<b>Staff FTE:</b>						
1XX Administrators				5.80	-0.90	4.90
2XX Teachers (Licensed)				0.00	0.00	0.00
3XX Non-Teaching Professionals				2.00	-0.20	1.80
4XX Classified - Instructional				0.00	0.00	0.00
5XX Classified - School Admin				5.60	0.20	5.80
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
Total FTE	0.00	0.00	0.00	13.40	-0.90	12.50

Actuals	Actuals	Actuals
FY 20-21	FY 21-22	FY 22-23
<b>Detailed Information Not Available</b>		
0.00	0.00	0.00

**Monument Academy**  
**Mid-Yr Budget**  
**General Fund Detail Budgets**  
**FY 2023/24**

**Program:** 2500                      **Business Services**  
**Program Budget Manager:** Glenn Gustafson

**Program Description:**

The Business Services program records and accounts for the financial operations of the district. The primary functions include financial and General Ledger reporting, accounts payable, accounts receivable and payroll. Other functions of the Business Services program include grants accounting and most CDE compliance reporting.

	Actuals			Adopted		Mid-Yr
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 23-24
<b>Business Services (25)</b>						
011X Salaries	216,933	251,746	302,130	55,650	71,575	127,225
01XX Supplemental Pay & Stipends	4,539	3,500	0	0	0	
02XX Employee Benefits	64,320	70,555	82,847	19,523	14,312	33,835
03XX Professional Services	13,966	18,771	160,089	183,500	(46,808)	136,692
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	181	0	697	2,500	2,000	4,500
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Business Services</b>	<b>299,939</b>	<b>344,572</b>	<b>545,763</b>	<b>261,173</b>	<b>41,079</b>	<b>302,252</b>

	Actuals			Adopted		Mid-Yr
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 23-24
<b>Staff FTE:</b>						
1XX Administrators				0.00	0.00	0.00
2XX Teachers (Licensed)				0.00	0.00	0.00
3XX Non-Teaching Professionals				0.00	0.85	0.85
4XX Classified - Instructional				0.00	0.00	0.00
5XX Classified - School Admin				1.00	-1.00	0.00
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
Total FTE	0.00	0.00	0.00	1.00	-0.15	0.85

**Detailed Information Not Available**



**Monument Academy**  
**Mid-Yr Budget**  
**General Fund Detail Budgets**  
**FY 2023/24**

**Program:** 2600  
**Program Budget Manager:**

**Maintenance & Operations**  
 Kim McClelland & Charles Staiger

**Program Description:**

The Maintenance & Operations program includes all of the costs of maintaining the district's facilities and grounds. The expenditures include construction, electrical, mechanical/HVAC, plumbing and grounds.

	Actuals			Adopted		Mid-Yr
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 23-24
<b>Maintenance &amp; Operations (26)</b>						
011X Salaries	179,182	172,516	138,487	154,632	(14,032)	140,600
01XX Supplemental Pay & Stipends	6,262	16,337	0	0	0	
02XX Employee Benefits	47,986	49,548	42,178	55,657	(1,127)	54,530
03XX Professional Services	22,685	22,685	22,971	21,800	3,000	24,800
04XX Property Services	1,441,076	2,032,312	3,322,231	1,258,100	(20,808)	1,237,293
05XX Other Services	23,660	50,517	39,668	2,130,500	36,746	2,167,246
06XX Supplies & Materials	217,193	253,495	271,113	242,000	(18,000)	224,000
07XX Equipment	361,879	173,715	42,596	45,000	1,153,000	1,198,000
08XX Other Objects	0	0	0	300,730	(300,730)	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Maintenance &amp; Operations</b>	<b>2,299,923</b>	<b>2,771,125</b>	<b>3,879,244</b>	<b>4,208,419</b>	<b>838,050</b>	<b>5,046,469</b>

	Actuals			Adopted		Mid-Yr
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Change	FY 23-24
<b>Staff FTE:</b>						
1XX Administrators				0.00	1.00	1.00
2XX Teachers (Licensed)				0.00	0.00	0.00
3XX Non-Teaching Professionals				0.00	0.00	0.00
4XX Classified - Instructional				0.00	0.00	0.00
5XX Classified - School Admin				0.00	0.00	0.00
6XX Classified - Maint, Oper & Trans				3.50	-0.50	3.00
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>3.50</b>	<b>0.50</b>	<b>4.00</b>

**Detailed Information Not Available**



**Monument Academy**  
**Mid-Yr Budget**  
**General Fund Detail Budgets**  
**FY 2023/24**

**Program:** 2800 **Central Services/Human Resources**  
**Program Budget Manager:** Krista Pelly & Jake Dicus

**Program Description:**

The Central Services program series typically account for the expenditures related to Human Resources and Information Technology. This includes the staffing, software costs and any other costs related to employee hiring, evaluation and dismissal. The Information Technology (IT) expenses are currently not accounted for in this program but foreseeably will in the future.

**Central Services (28)**

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Adopted FY 23-24	Change	Mid-Yr FY 23-24
011X Salaries	23,808	25,268	30,765	266,891	(9,191)	257,700
01XX Supplemental Pay & Stipends	0	0	0	0	0	
02XX Employee Benefits	30,741	16,605	11,749	91,211	(2,477)	88,734
03XX Professional Services	61,712	65,200	137,926	110,000	35,634	145,634
04XX Property Services	0	0	869	0	0	0
05XX Other Services	94,514	94,156	80,020	105,000	3,000	108,000
06XX Supplies & Materials	46,282	44,121	87,492	74,000	(17,000)	57,000
07XX Equipment	156,184	83,700	9,799	30,000	(24,000)	6,000
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Central Services</b>	<b>413,241</b>	<b>329,050</b>	<b>358,620</b>	<b>677,102</b>	<b>(14,034)</b>	<b>663,068</b>

**Staff FTE:**

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Adopted FY 23-24	Change	Mid-Yr FY 23-24
1XX Administrators				1.60	0.30	1.90
2XX Teachers (Licensed)				0.00	0.00	0.00
3XX Non-Teaching Professionals				0.40	1.60	2.00
4XX Classified - Instructional				0.00	0.00	0.00
5XX Classified - School Admin				2.00	-2.00	0.00
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>4.00</b>	<b>-0.10</b>	<b>3.90</b>

**Detailed Information Not Available**

**Monument Academy**  
**Mid-Yr Budget**  
**General Fund Detail Budgets**  
**FY 2023/24**

**Program:** Summary by Program & Object  
**Program Budget Manager:** N/A

		FY 22/23 Budget
<b><u>Expenditures by Major Program</u></b>		
<b>0010-2099</b>	Instructional Services	6,557,370
<b>21XX</b>	Pupil Services	363,212
<b>22XX</b>	Instructional Support	634,278
<b>23XX</b>	General Administration	628,266
<b>24XX</b>	School Administration	1,025,739
<b>25XX</b>	Business Services	302,252
<b>26XX</b>	Maintenance & Operations	5,046,469
<b>27XX</b>	Transportation	0
<b>28XX</b>	Central Services	663,068
<b>29XX</b>	Community Services	0
	Misc Expenses & Transfers	0
	<b>Total Programs</b>	<b>\$15,220,653</b>
<b><u>Expenditures by Major Account</u></b>		
<b>011X</b>	Salaries	5,982,524
<b>02XX</b>	Employee Benefits	2,245,248
<b>03XX</b>	Purchased Services	634,021
<b>04XX</b>	Property. Services	1,237,293
<b>05XX</b>	Other Services	2,817,127
<b>06XX</b>	Supplies & Materials	633,941
<b>07XX</b>	Capital Outlay	1,659,000
<b>08XX</b>	Other Expenditures	11,500
<b>09XX</b>	<b>Total Objects</b>	<b>\$15,220,653</b>

**Staff FTE:**

<b>1XX</b>	Administrators	12.40
<b>2XX</b>	Teachers (Licensed)	76.90
<b>3XX</b>	Non-Teaching Professionals	4.65
<b>4XX</b>	Classified - Instructional	16.50
<b>5XX</b>	Classified - School Admin	5.80
<b>6XX</b>	Classified - Maint, Oper & Trans	3.00
	<b>Total FTE</b>	<b>119.25</b>

**Monument Academy**

Mid-Yr Budget

Preschool Fund

FY 2023/24

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Adopted FY 23-24	Change	Mid-Yr FY 23-24
<b>Beginning Fund Balance</b>						
Fund Balance	54,578	85,186	76,600	75,000	25,000	100,000
<b>Total Beginning Fund Balance</b>	54,578	85,186	76,600	75,000	25,000	100,000
<b>Revenues</b>						
Allocations from General Fund	0	0	0	0	0	0
Other Revenue	313,295	309,337	478,005	513,600	23,000	536,600
<b>Total Revenues</b>	313,295	309,337	478,005	513,600	23,000	536,600
<b>Total Resources Available</b>	367,873	394,523	554,605	588,600	48,000	636,600
<b>Preschool Expenditures</b>						
Salaries	190,032	210,479	279,540	292,505	(1,455)	291,050
Employee Benefits	60,675	71,964	70,124	106,764	(1,578)	105,186
Purchased Services	0	0	5,150	0	0	0
Purchased Property Services	30,000	30,000	30,000	30,000	15,000	45,000
General Instructional Supplies	1,980	5,480	31,696	12,000	20,000	32,000
Equipment & Technology	0	0	33,152	0	33,000	33,000
Indirect Costs	0	0	5,797	0	47,250	47,250
Contingency	0	0	0	0	0	0
<b>Total Expenditures</b>	282,687	317,923	455,459	441,269	112,217	553,486
<b>Surplus/(Deficit)</b>	30,608	(8,586)	22,546	72,331	(89,217)	(16,886)
<b>Fund Balances</b>						
Fund Balance	85,186	76,600	99,146	147,331	(64,217)	83,114
<b>Total Ending Fund Balance</b>	85,186	76,600	99,146	147,331	(64,217)	83,114
<b>Total Expenditures &amp; Fund Balance</b>				588,600	48,000	636,600
<b>Total Appropriation</b>				\$ 588,600		\$ 636,600
<b>Staff FTE:</b>						
1XX Administrators				0.50	0.70	1.20
2XX Teachers (Licensed)				4.50	-1.50	3.00
3XX Non-Teaching Professionals				0.00	0.10	0.10
4XX Classified - Instructional				3.00	0.00	3.00
5XX Classified - School Admin				0.00	0.00	0.00
6XX Classified - Maint, Oper & Trans				0.00	0.00	0.00
Total FTE	0.00	0.00	0.00	8.00	-0.70	7.30

**Monument Academy**

**Mid-Yr Budget**

**Facilities Corp Fund**

**FY 2023/24**

	<b>Actuals FY 20-21</b>	<b>Actuals FY 21-22</b>	<b>Actuals FY 22-23</b>	<b>Adopted FY 23-24</b>	<b>Change</b>	<b>Mid-Yr FY 23-24</b>
<b>Beginning Fund Balance</b>						
Fund Balance	1,543,177	1,554,167	1,561,373	1,500,000	100,000	1,600,000
<b>Total Beginning Fund Balance</b>	1,543,177	1,554,167	1,561,373	1,500,000	100,000	1,600,000
<b>Revenues</b>						
Local Revenue	930,628	929,844	971,762	925,000	0	925,000
State Revenue	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
<b>Total Revenues</b>	930,628	929,844	971,762	925,000	0	925,000
<b>Total Resources Available</b>	2,473,805	2,484,011	2,533,135	2,425,000	100,000	2,525,000
<b>Expenditures</b>						
011X Salaries	0	0	0	0	0	0
02XX Employee Benefits	0	0	0	0	0	0
03XX Professional Services	0	0	0	1,000	4,000	5,000
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	0	0	0	0	0	0
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	504,638	487,638	470,000	451,538	0	451,538
09XX Other Uses	415,000	435,000	450,000	470,000	0	470,000
<b>Total Expenditures</b>	919,638	922,638	920,000	922,538	4,000	926,538
<b>Surplus/(Deficit)</b>	10,990	7,206	51,762	2,462	(4,000)	(1,538)
<b>Fund Balances</b>						
Fund Balance	1,554,167	1,561,373	1,613,135	1,502,462	96,000	1,598,462
<b>Total Ending Fund Balance</b>	1,554,167	1,561,373	1,613,135	1,502,462	96,000	1,598,462
<b>Total Expenditures &amp; Fund Balance</b>				2,425,000	100,000	2,525,000
<b>Total Appropriation</b>				<b>\$ 2,425,000</b>		<b>\$2,525,000</b>

**Monument Academy**

Mid-Yr Budget

Foundation Fund

FY 2023/24

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Adopted FY 23-24	Change	Mid-Yr FY 23-24
<b>Beginning Fund Balance</b>						
Fund Balance	6,904,511	1,903,861	1,180,688	1,200,000	0	1,200,000
<b>Total Beginning Fund Balance</b>	6,904,511	1,903,861	1,180,688	1,200,000	0	1,200,000
<b>Revenues</b>						
Local Revenue	4,989	728,565	1,785,741	1,850,000	0	1,850,000
State Revenue	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
<b>Total Revenues</b>	4,989	728,565	1,785,741	1,850,000	0	1,850,000
<b>Total Resources Available</b>	6,909,500	2,632,426	2,966,429	3,050,000	0	3,050,000
<b>Expenditures</b>						
011X Salaries	0	0	0	0	0	0
02XX Employee Benefits	0	0	0	0	0	0
03XX Professional Services	392	13	2,595	1,000	2,000	3,000
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	0	0	0	0	0	0
07XX Equipment	3,553,810	0	0	0	0	0
08XX Other Objects	1,451,437	1,451,725	1,451,438	1,428,500	0	1,428,500
09XX Other Uses	0	0	380,000	405,000	0	405,000
<b>Total Expenditures</b>	5,005,639	1,451,738	1,834,033	1,834,500	2,000	1,836,500
<b>Surplus/(Deficit)</b>	<b>(5,000,650)</b>	<b>(723,173)</b>	<b>(48,292)</b>	15,500	(2,000)	13,500
<b>Fund Balances</b>						
Fund Balance	1,903,861	1,180,688	1,132,396	1,215,500	(2,000)	1,213,500
<b>Total Ending Fund Balance</b>	1,903,861	1,180,688	1,132,396	1,215,500	(2,000)	1,213,500
<b>Total Expenditures &amp; Fund Balance</b>				3,050,000	0	3,050,000
<b>Total Appropriation</b>				<b>\$ 3,050,000</b>		<b>\$3,050,000</b>

**Monument Academy**

**Mid-Yr Budget**

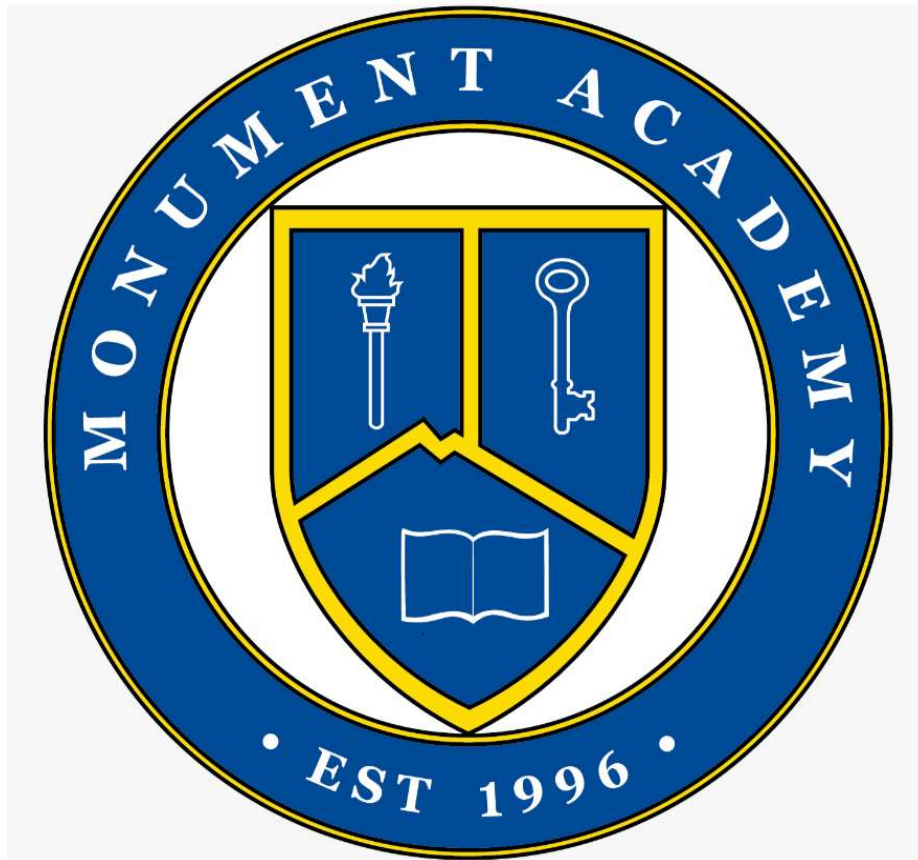
**Pupil Activity Fund**

FY 2023/24

	Actuals FY 20-21	Actuals FY 21-22	Actuals FY 22-23	Adopted FY 23-24	Change	Mid-Yr FY 23-24
<b>Beginning Fund Balance</b>						
Fund Balance	81,477	98,882	123,144	200,000	(90,000)	110,000
<b>Total Beginning Fund Balance</b>	81,477	98,882	123,144	200,000	(90,000)	110,000
<b>Revenues</b>						
Local Revenue	88,283	326,423	279,226	250,000	50,000	300,000
State Revenue	0	0	0	0	0	0
Allocations from General Fund	0	0	0	0	0	0
<b>Total Revenues</b>	88,283	326,423	279,226	250,000	50,000	300,000
<b>Total Resources Available</b>	169,760	425,305	402,370	450,000	(40,000)	410,000
<b>Expenditures</b>						
03XX Professional Services	0	0	0	0	0	0
04XX Property Services	0	0	0	0	0	0
05XX Other Services	0	0	0	0	0	0
06XX Supplies & Materials	70,878	302,161	291,886	250,000	50,000	300,000
07XX Equipment	0	0	0	0	0	0
08XX Other Objects	0	0	0	0	0	0
09XX Other Uses	0	0	0	0	0	0
<b>Total Expenditures</b>	70,878	302,161	291,886	250,000	50,000	300,000
<b>Surplus/(Deficit)</b>	17,405	24,262	(12,660)	0	0	0
<b>Fund Balances</b>						
Fund Balance	98,882	123,144	110,484	200,000	(90,000)	110,000
<b>Total Ending Fund Balance</b>	98,882	123,144	110,484	200,000	(90,000)	110,000
<b>Total Expenditures &amp; Fund Balance</b>				450,000	(40,000)	410,000
<b>Fund Balance, End of Year</b>				\$ -	\$ -	\$ -
<b>Total Appropriation</b>				\$450,000		\$410,000



# Supplemental Information



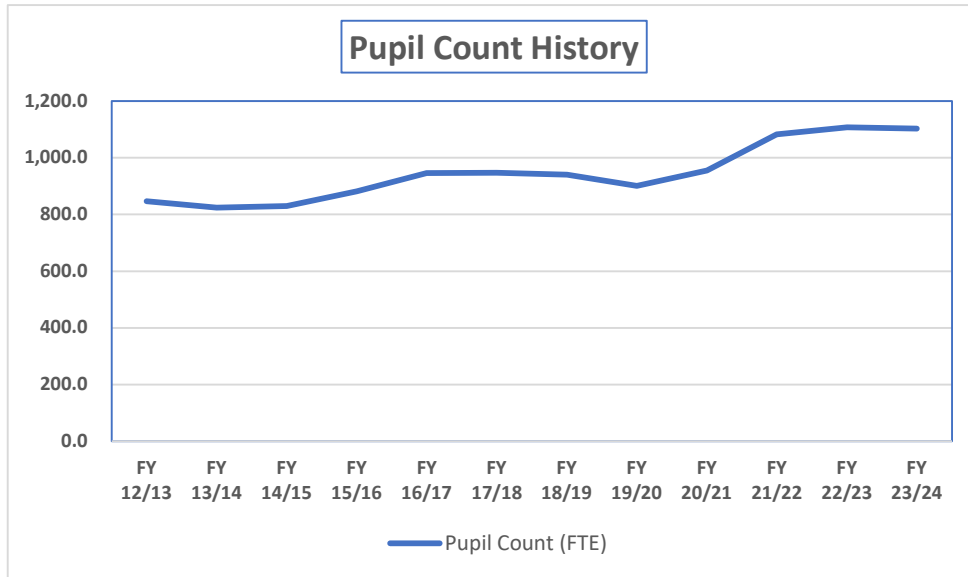
**Monument Academy**

**Mid-Yr Budget**

**Pupil Count History**

**FY 2023/24**

Fiscal Year	Pupil Count (FTE)	Pupil Count Chg
FY 23/24 (Proj)	1,103.0	(4.5)
FY 22/23	1,107.5	24.5
FY 21/22	1,083.0	128.0
FY 20/21	955.0	54.0
FY 19/20	901.0	(40.0)
FY 18/19	941.0	(6.0)
FY 17/18	947.0	1.0
FY 16/17	946.0	64.0
FY 15/16	882.0	52.0
FY 14/15	830.0	6.0
FY 13/14	824.0	(22.0)
FY 12/13	846.0	N/A



**Monument Academy**  
**Mid-Yr Budget**  
**Debt Amortization Schedule**  
**FY 2023/24**

Pymt Date	Charter Refunding Bonds - 2014			Charter Bonds - 2019			Totals		
	Principal	Interest	Balance	Principal	Interest	Balance	Principal	Interest	Balance
4/1/2015		159,725.63	14,265,000.00					159,725.63	14,265,000.00
10/1/2015	215,000.00	281,868.75	14,050,000.00				215,000.00	281,868.75	14,050,000.00
4/1/2016		279,718.75	14,050,000.00					279,718.75	14,050,000.00
10/1/2016	370,000.00	279,718.75	13,680,000.00				370,000.00	279,718.75	13,680,000.00
4/1/2017		276,018.75	13,680,000.00					276,018.75	13,680,000.00
10/1/2017	380,000.00	276,018.75	13,300,000.00				380,000.00	276,018.75	13,300,000.00
4/1/2018		270,318.75	13,300,000.00					270,318.75	13,300,000.00
10/1/2018	390,000.00	270,318.75	12,910,000.00				390,000.00	270,318.75	12,910,000.00
4/1/2019		264,468.75	12,910,000.00			28,950,000.00		264,468.75	41,860,000.00
10/1/2019	400,000.00	264,468.75	12,510,000.00		572,517.26	28,950,000.00	400,000.00	836,986.01	41,460,000.00
4/1/2020		256,468.75	12,510,000.00		725,718.75	28,950,000.00	0.00	982,187.50	41,460,000.00
10/1/2020	415,000.00	256,468.75	12,095,000.00		725,718.75	28,950,000.00	415,000.00	982,187.50	41,045,000.00
4/1/2021		248,168.75	12,095,000.00		725,718.75	28,950,000.00	0.00	973,887.50	41,045,000.00
10/1/2021	435,000.00	248,168.75	11,660,000.00		725,718.75	28,950,000.00	435,000.00	973,887.50	40,610,000.00
4/1/2022		239,468.75	11,660,000.00		725,718.75	28,950,000.00	0.00	965,187.50	40,610,000.00
10/1/2022	450,000.00	239,468.75	11,210,000.00		725,718.75	28,950,000.00	450,000.00	965,187.50	40,160,000.00
4/1/2023		230,468.75	11,210,000.00	380,000.00	725,718.75	28,570,000.00	380,000.00	956,187.50	39,780,000.00
10/1/2023	470,000.00	230,468.75	10,740,000.00		714,250.00	28,570,000.00	470,000.00	944,718.75	39,310,000.00
4/1/2024		221,068.75	10,740,000.00	405,000.00	714,250.00	28,165,000.00	405,000.00	935,318.75	38,905,000.00
10/1/2024	490,000.00	221,068.75	10,250,000.00		704,125.00	28,165,000.00	490,000.00	925,193.75	38,415,000.00
4/1/2025		211,268.75	10,250,000.00	425,000.00	704,125.00	27,740,000.00	425,000.00	915,393.75	37,990,000.00
10/1/2025	505,000.00	211,268.75	9,745,000.00		693,509.00	27,740,000.00	505,000.00	904,777.75	37,485,000.00
4/1/2026		198,643.75	9,745,000.00	27,740,000.00	693,486.00	0.00	27,740,000.00	892,129.75	9,745,000.00
10/1/2026	530,000.00	198,643.75	9,215,000.00				530,000.00	198,643.75	9,215,000.00
4/1/2027		190,031.25	9,215,000.00				0.00	190,031.25	9,215,000.00
10/1/2027	550,000.00	190,031.25	8,665,000.00				550,000.00	190,031.25	8,665,000.00
4/1/2028		180,750.00	8,665,000.00				0.00	180,750.00	8,665,000.00
10/1/2028	570,000.00	180,750.00	8,095,000.00				570,000.00	180,750.00	8,095,000.00
4/1/2029		170,418.75	8,095,000.00				0.00	170,418.75	8,095,000.00
10/1/2029	590,000.00	170,418.75	7,505,000.00				590,000.00	170,418.75	7,505,000.00
4/1/2030		159,725.00	7,505,000.00				0.00	159,725.00	7,505,000.00
10/1/2030	610,000.00	159,725.00	6,895,000.00				610,000.00	159,725.00	6,895,000.00
4/1/2031		144,475.00	6,895,000.00				0.00	144,475.00	6,895,000.00
10/1/2031	640,000.00	144,475.00	6,255,000.00				640,000.00	144,475.00	6,255,000.00
4/1/2032		128,475.00	6,255,000.00				0.00	128,475.00	6,255,000.00
10/1/2032	675,000.00	128,475.00	5,580,000.00				675,000.00	128,475.00	5,580,000.00
4/1/2033		111,600.00	5,580,000.00				0.00	111,600.00	5,580,000.00
10/1/2033	705,000.00	111,600.00	4,875,000.00				705,000.00	111,600.00	4,875,000.00
4/1/2034		97,500.00	4,875,000.00				0.00	97,500.00	4,875,000.00
10/1/2034	735,000.00	97,500.00	4,140,000.00				735,000.00	97,500.00	4,140,000.00
4/1/2035		82,800.00	4,140,000.00				0.00	82,800.00	4,140,000.00
10/1/2035	765,000.00	82,800.00	3,375,000.00				765,000.00	82,800.00	3,375,000.00
4/1/2036		67,500.00	3,375,000.00				0.00	67,500.00	3,375,000.00
10/1/2036	795,000.00	67,500.00	2,580,000.00				795,000.00	67,500.00	2,580,000.00
4/1/2037		51,600.00	2,580,000.00				0.00	51,600.00	2,580,000.00
10/1/2037	825,000.00	51,600.00	1,755,000.00				825,000.00	51,600.00	1,755,000.00
4/1/2038		35,100.00	1,755,000.00				0.00	35,100.00	1,755,000.00
10/1/2038	860,000.00	35,100.00	895,000.00				860,000.00	35,100.00	895,000.00
4/1/2039		17,900.00	895,000.00				0.00	17,900.00	895,000.00
10/1/2039	895,000.00	17,900.00	0.00				895,000.00	17,900.00	0.00
<b>Totals</b>	<b>\$14,265,000.00</b>	<b>\$8,709,506.88</b>	<b>\$22,974,506.88</b>	<b>\$28,950,000.00</b>	<b>\$9,876,293.51</b>	<b>\$38,826,293.51</b>	<b>\$43,215,000.00</b>	<b>\$18,585,800.39</b>	<b>\$61,800,800.39</b>

Monument Academy

Mid-Yr Budget  
School Budgets  
FY 2023/24

# School Budgets



**Monument Academy**

**Budget by School (\$)**

FY 2023/24

	Enrollment			
	586.0	399.0	118.0	1,103.00
	MA Elem	MA Middle	MA High	Total
<b>Fund Balance:</b>	790,778	0	0	790,778
<b>Revenues:</b>				
Property Taxes - MLO	360,308	245,330	72,553	678,191
Earnings on Investments	100,000	100,000	25,000	225,000
Athletic Fees	0	46,602	15,220	61,822
Instructional Materials Fees	100,160	113,715	33,630	247,505
Community Services Fees	45,000	0	22,500	67,500
Other Local Revenues	141,500	71,200	276,387	489,087
<b>Total Local Revenues</b>	<b>746,968</b>	<b>576,847</b>	<b>445,290</b>	<b>1,769,105</b>
Per-Pupil Funding	5,910,396	4,024,314	1,190,148	11,124,858
Capital Construction Funds	235,790	159,871	47,400	443,061
Education of the Handicapped	51,488	35,058	10,368	96,914
English Language Proficiency	10,000	0	0	10,000
READ Act Revenue	25,000	0	0	25,000
Gifted & Talented	15,000	0	0	15,000
PERA On-Behalf Payment	200,000	0	0	200,000
Other State Revenue	52,146	0	0	52,146
<b>Total State Revenues</b>	<b>6,499,820</b>	<b>4,219,243</b>	<b>1,247,916</b>	<b>11,966,979</b>
Other Federal Revenue	369,486	242,292	82,013	693,791
CARES Relief Funds	0	0	0	0
ESSER Relief Funds	0	0	0	0
<b>Total Federal Revenues</b>	<b>369,486</b>	<b>242,292</b>	<b>82,013</b>	<b>693,791</b>
<b>Total Revenues &amp; Fund Balance</b>	<b>\$8,407,052</b>	<b>\$5,038,382</b>	<b>\$1,775,219</b>	<b>\$15,220,653</b>
<b>Expenditures:</b>				
<b>Instruction (1000s)</b>				
Salaries	2,098,290	1,125,027	500,257	3,723,574
Employee Benefits	940,590	385,670	168,714	1,494,973
Purch Svcs	0	0	0	0
Other Exp	2,625	3,375	1,125	7,125
Supplies & Materials	121,300	37,125	58,805	217,230
Capital Outlay	215,000	180,000	60,000	455,000
<b>Total Instruction</b>	<b>3,377,805</b>	<b>1,731,196</b>	<b>788,901</b>	<b>5,897,902</b>
<b>Special Education (1700s)</b>				
Salaries	122,670	79,100	46,200	247,970
Employee Benefits	46,054	30,956	17,279	94,289
Purch Svcs	50,000	5,000	10,000	65,000
Other Exp	62,200	38,400	14,440	115,040
Supplies & Materials	5,000	500	1,000	6,500
Capital Outlay	0	0	0	0
<b>Total Special Education</b>	<b>285,924</b>	<b>153,956</b>	<b>88,919</b>	<b>528,799</b>
<b>Athletics/Co-Curricular (1800s)</b>				
Salaries	30,000	27,000	21,000	78,000
Employee Benefits	6,855	6,170	4,799	17,824
Purch Svcs	0	10,645	13,200	23,845
Other Exp	0	5,000	0	5,000
Supplies & Materials	0	0	6,000	6,000
Capital Outlay	0	0	0	0
<b>Total Athletics/Co-Curricular</b>	<b>36,855</b>	<b>48,815</b>	<b>44,999</b>	<b>130,669</b>
<b>Pupil Support Svcs</b>				
Salaries	129,500	39,900	93,300	262,700
Employee Benefits	47,512	14,719	33,081	95,312
Purch Svcs	0	0	0	0
Other Exp	0	0	0	0
Supplies & Materials	2,000	0	3,200	5,200
Capital Outlay	0	0	0	0
<b>Total Pupil Services</b>	<b>179,012</b>	<b>54,619</b>	<b>129,581</b>	<b>363,212</b>

**Monument Academy**

**Budget by School (\$)**

FY 2023/24

Enrollment	586.0	399.0	118.0	1,103.00
	MA Elem	MA Middle	MA High	Total

**Instr Staff Services**

Salaries	241,950	0	145,600	387,550
Employee Benefits	77,688	0	45,029	122,717
Purch Svcs	45,000	159,468	0	204,468
Other Exp	0	0	0	0
Supplies & Materials	63,011	0	16,000	79,011
Capital Outlay	0	0	0	0
Total Instructional Staff Services	427,649	159,468	206,629	793,747

**General Administration**

Salaries	0	0	0	0
Employee Benefits	0	0	0	0
Purch Svcs	120,500	206,839	62,550	389,889
Other Exp	214,756	0	199,960	414,716
Supplies & Materials	17,000	0	5,000	22,000
Capital Outlay	0	0	0	0
Dues & Fees	8,000	0	500	8,500
Total General Administration	360,256	206,839	268,010	835,105

**School Administration**

Salaries	329,780	250,700	176,725	757,205
Employee Benefits	107,279	79,130	56,625	243,034
Purch Svcs	5,000	0	5,000	10,000
Other Exp	0	0	0	0
Supplies & Materials	5,000	2,500	5,000	12,500
Capital Outlay	0	0	0	0
Dues & Fees	1,000	1,000	1,000	3,000
Total School Administration	448,059	333,330	244,350	1,025,739

**Business Services**

Salaries	103,725	0	23,500	127,225
Employee Benefits	26,224	0	7,611	33,835
Purch Svcs	91,285	59,439	45,407	196,131
Other Exp	0	0	0	0
Supplies & Materials	4,000	0	500	4,500
Capital Outlay	0	0	0	0
Total Business Services	225,234	59,439	77,018	361,691

**Facilities**

Salaries	81,800	0	58,800	140,600
Employee Benefits	28,773	0	25,757	54,530
Purch Svcs	10,500	1,890,120	14,300	1,914,920
Purch Property Svcs	1,217,293	0	20,000	1,237,293
Other Exp	25,000	0	2,142,246	2,167,246
Supplies & Materials	122,000	0	102,000	224,000
Capital Outlay	1,112,000	0	86,000	1,198,000
Capital Lease	0	0	0	0
Total Facilities	2,597,365	1,890,120	2,449,103	6,936,589

**Central Services**

Salaries	188,300	0	69,400	257,700
Employee Benefits	63,549	0	25,185	88,734
Purch Svcs	103,044	149,857	42,590	295,491
Other Exp	67,000	0	41,000	108,000
Supplies & Materials	42,000	0	15,000	57,000
Capital Outlay	5,000	0	1,000	6,000
Total Central Services	468,893	149,857	194,175	812,925

**Monument Academy**

**Budget by School (\$)**

FY 2023/24

Enrollment	586.0	399.0	118.0	1,103.00
	<b>MA Elem</b>	<b>MA Middle</b>	<b>MA High</b>	<b>Total</b>

**Middle School Allocations**

Instructional Staff Services (2200's)			(159,468)	(159,468)
General Administration (2300's)			(206,839)	(206,839)
Business Services (2500's)			(59,439)	(59,439)
Facilities & Operations (2600's)			(1,890,120)	(1,890,120)
Central Services			(149,857)	(149,857)
Total Middle School Allocations	0	0	(2,465,724)	(2,465,724)

**Total Budget**

	<b>\$8,407,052</b>	<b>\$4,787,640</b>	<b>\$2,025,961</b>	<b>\$15,220,653</b>
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**Net Income (Deficit)**

	<b>\$0</b>	<b>\$250,742</b>	<b>-\$250,742</b>	<b>\$0</b>
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West	East	(0)
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<b>Summary by Object</b>	<b>MA Elem</b>	<b>MA Middle</b>	<b>MA High</b>	<b>Total</b>
Salaries	3,326,015	1,521,727	1,134,782	5,982,524
Employee Benefits	1,344,524	516,644	384,080	2,245,248
Purch Svcs	425,329	2,481,369	193,047	3,099,745
Purch Prof Svcs	1,217,293	0	20,000	1,237,293
Other Exp	371,581	46,775	2,398,771	2,817,127
Supplies & Materials	381,311	40,125	212,505	633,941
Capital Outlay	1,332,000	180,000	147,000	1,659,000
Dues & Fees	9,000	1,000	1,500	11,500
Capital Lease	0	0	0	0
Middle School Allocations	0	0	(2,465,724)	(2,465,724)
<b>Total Expenditures</b>	<b>\$8,407,052</b>	<b>\$4,787,640</b>	<b>\$2,025,961</b>	<b>\$15,220,653</b>

**Monument Academy**  
**Staffing by School (FTE)**  
**FY 2023/24**

Enrollment	0.0	586.0	399.0	118.0	1,103.00
	MA Preschool	MA Elem	MA Middle	MA High	Total
<b>Instruction</b>					
Administrators	0.00	0.00	0.00	0.00	0.00
Teachers & Licensed Staff	3.00	37.43	22.62	9.55	72.60
Non-Teaching Professionals	0.00	0.00	0.00	0.00	0.00
Classified - School Parapros	3.00	9.20	0.00	0.00	12.20
Classified - School Admin	0.00	0.00	0.00	0.00	0.00
Classified - Facilities/Trans	0.00	0.00	0.00	0.00	0.00
Total Instruction	6.00	46.63	22.62	9.55	84.80
<b>Special Education</b>					
Administrators	0.00	0.00	0.00	0.00	0.00
Teachers & Licensed Staff	0.00	1.50	0.80	0.70	3.00
Non-Teaching Professionals	0.00	0.00	0.00	0.00	0.00
Classified - School Parapros	0.00	1.80	1.50	0.50	3.80
Classified - School Admin	0.00	0.00	0.00	0.00	0.00
Classified - Facilities/Trans	0.00	0.00	0.00	0.00	0.00
Total Special Education	0.00	3.30	2.30	1.20	6.80
<b>Pupil Support Services</b>					
Administrators	0.00	0.00	0.00	0.00	0.00
Teachers & Licensed Staff	0.00	1.30	0.50	1.50	3.30
Non-Teaching Professionals	0.00	0.00	0.00	0.00	0.00
Classified - School Parapros	0.00	1.90	0.50	0.60	3.00
Classified - School Admin	0.00	0.00	0.00	0.00	0.00
Classified - Facilities/Trans	0.00	0.00	0.00	0.00	0.00
Total Pupil Support Services	0.00	3.20	1.00	2.10	6.30
<b>Instructional Staff Services</b>					
Administrators	0.00	2.50	0.00	2.10	4.60
Teachers & Licensed Staff	0.00	1.00	0.00	0.00	1.00
Non-Teaching Professionals	0.00	0.00	0.00	0.00	0.00
Classified - School Parapros	0.00	0.50	0.00	0.00	0.50
Classified - School Admin	0.00	0.00	0.00	0.00	0.00
Classified - Facilities/Trans	0.00	0.00	0.00	0.00	0.00
Total Instructional Staff Services	0.00	4.00	0.00	2.10	6.10
<b>General Administration</b>					
Administrators	0.00	0.00	0.00	0.00	0.00
Teachers & Licensed Staff	0.00	0.00	0.00	0.00	0.00
Non-Teaching Professionals	0.00	0.00	0.00	0.00	0.00
Classified - School Parapros	0.00	0.00	0.00	0.00	0.00
Classified - School Admin	0.00	0.00	0.00	0.00	0.00
Classified - Facilities/Trans	0.00	0.00	0.00	0.00	0.00
Total General Administration	0.00	0.00	0.00	0.00	0.00
<b>School Administration</b>					
Administrators	1.10	1.90	2.00	1.00	6.00
Teachers & Licensed Staff	0.00	0.00	0.00	0.00	0.00
Non-Teaching Professionals	0.00	1.00	0.40	0.40	1.80
Classified - School Parapros	0.00	0.00	0.00	0.00	0.00
Classified - School Admin	0.00	2.80	1.50	1.50	5.80
Classified - Facilities/Trans	0.00	0.00	0.00	0.00	0.00
Total School Administration	1.10	5.70	3.90	2.90	13.60
<b>Business Support Services</b>					
Administrators	0.00	0.00	0.00	0.00	0.00
Teachers & Licensed Staff	0.00	0.00	0.00	0.00	0.00
Non-Teaching Professionals	0.10	0.45	0.00	0.40	0.95
Classified - School Parapros	0.00	0.00	0.00	0.00	0.00
Classified - School Admin	0.00	0.00	0.00	0.00	0.00
Classified - Facilities/Trans	0.00	0.00	0.00	0.00	0.00
Total Business Support Services	0.10	0.45	0.00	0.40	0.95



**Monument Academy**  
**Staffing by School (FTE)**  
**FY 2023/24**

Enrollment	0.0	586.0	399.0	118.0	1,103.00
	<b>MA Preschool</b>	<b>MA Elem</b>	<b>MA Middle</b>	<b>MA High</b>	<b>Total</b>

**Facilities**

Administrators	0.00	0.80	0.00	0.20	1.00
Teachers & Licensed Staff	0.00	0.00	0.00	0.00	0.00
Non-Teaching Professionals	0.00	0.00	0.00	0.00	0.00
Classified - School Parapros	0.00	0.00	0.00	0.00	0.00
Classified - School Admin	0.00	0.00	0.00	0.00	0.00
Classified - Facilities/Trans	0.00	1.00	0.00	2.00	3.00
<b>Total Facilities</b>	0.00	1.80	0.00	2.20	4.00

**Central Services**

Administrators	0.10	1.35	0.00	0.55	2.00
Teachers & Licensed Staff	0.00	0.00	0.00	0.00	0.00
Non-Teaching Professionals	0.00	1.60	0.00	0.40	2.00
Classified - School Parapros	0.00	0.00	0.00	0.00	0.00
Classified - School Admin	0.00	0.00	0.00	0.00	0.00
Classified - Facilities/Trans	0.00	0.00	0.00	0.00	0.00
<b>Total Central Services</b>	0.10	2.95	0.00	0.95	4.00

**Total Budget**

	<b>7.30</b>	<b>68.03</b>	<b>29.82</b>	<b>21.40</b>	<b>126.55</b>
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**Total by Employee Category**

Administrators	1.20	6.55	2.00	3.85	13.60
Teachers & Licensed Staff	3.00	41.23	23.92	11.75	79.90
Non-Teaching Professionals	0.10	3.05	0.40	1.20	4.75
Classified - School Parapros	3.00	13.40	2.00	1.10	19.50
Classified - School Admin	0.00	2.80	1.50	1.50	5.80
Classified - Facilities/Trans	0.00	1.00	0.00	2.00	3.00
<b>Total Employees</b>	<b>7.30</b>	<b>68.03</b>	<b>29.82</b>	<b>21.40</b>	<b>126.55</b>

**Monument Academy**  
**Monument Academy Elementary**  
**Budget by School (\$)**  
**FY 2023/24**

Enrollment	FY 21/22 Audit	FY 22/23 Budget	FY 23/24 Budget
<b>586.0</b>			
<b>Fund Balance</b>	0	0	790,778
<b>Revenues</b>			
Property Taxes - MLO	362,628	359,375	360,308
Bond R&R Funds (Trust)	0	0	0
Earnings on Investments	9,044	15,916	100,000
Instructional Materials Fees	91,041	104,375	100,160
Community Services Fees	30,000	30,000	45,000
Other Local Revenues	92,301	37,000	141,500
<b>Total Local Revenues</b>	<b>585,014</b>	<b>546,666</b>	<b>746,968</b>
Per-Pupil Funding	5,319,729	5,698,628	5,910,396
Capital Construction Funds	259,319	212,500	235,790
Education of the Handicapped	0	0	51,488
English Language Proficiency	0	9,847	10,000
READ Act Revenue	24,925	25,044	25,000
Gifted & Talented	0	13,749	15,000
On-Behalf Payment	0	0	200,000
Other State Revenue	0	0	52,146
<b>Total State Revenues</b>	<b>5,603,973</b>	<b>5,959,768</b>	<b>6,499,820</b>
Other Federal Revenue	3,514	13,000	369,486
CARES Relief Funds	0	0	0
ESSER Relief Funds	314,672	0	0
<b>Total Federal Revenues</b>	<b>318,186</b>	<b>13,000</b>	<b>369,486</b>
<b>Total Resources</b>	<b>\$6,507,173</b>	<b>\$6,519,434</b>	<b>\$8,407,052</b>
<b>Instruction (1000s)</b>			
Salaries	1,659,801	1,842,764	2,098,290
Employee Benefits	609,032	656,379	940,590
Purch Svcs	96,627	53,550	0
Other Exp	876	2,625	2,625
Supplies & Materials	131,249	115,401	121,300
Capital Outlay	0	27,289	215,000
<b>Total Instruction</b>	<b>2,497,585</b>	<b>2,698,007</b>	<b>3,377,805</b>
<b>Special Education (1700s)</b>			
Salaries	106,025	136,723	122,670
Employee Benefits	45,607	52,746	46,054
Purch Svcs	48,165	45,000	50,000
Other Exp	368	625	62,200
Supplies & Materials	1,220	4,836	5,000
Capital Outlay	0	0	0
<b>Total Special Education</b>	<b>201,385</b>	<b>239,931</b>	<b>285,924</b>
<b>Athletics/Co-Curricular (1800s)</b>			
Salaries	1,750	25,711	30,000
Employee Benefits	665	6,247	6,855
Purch Svcs	0	0	0
Other Exp	0	0	0
Supplies & Materials	0	0	0
Capital Outlay	0	0	0
<b>Total Athletics/Cocurricular</b>	<b>2,415</b>	<b>31,958</b>	<b>36,855</b>

**Monument Academy**  
**Monument Academy Elementary**  
**Budget by School (\$)**  
**FY 2023/24**

Enrollment	FY 21/22 Audit	FY 22/23 Budget	FY 23/24 Budget
<b>586.0</b>			
<b>Pupil Support Svcs</b>			
Salaries	60,286	169,205	129,500
Employee Benefits	15,665	46,838	47,512
Purch Svcs	11,781	36,000	0
Other Exp	0	0	0
Supplies & Materials	1,691	2,901	2,000
Capital Outlay	0	0	0
Total Pupil Services	89,423	254,944	179,012
<b>Instr Staff Services</b>			
Salaries	80,145	95,285	241,950
Employee Benefits	25,904	27,749	77,688
Purch Svcs	0	4,000	45,000
Other Exp	0	0	0
Supplies & Materials	19,857	14,144	63,011
Capital Outlay	0	0	0
Total Instructional Staff Services	125,906	141,178	427,649
<b>General Administration</b>			
Salaries	67,200	67,073	0
Employee Benefits	18,597	18,667	0
Purch Svcs	65,718	34,361	120,500
Other Exp	352,696	365,842	214,756
Supplies & Materials	3,507	5,078	17,000
Capital Outlay	0	0	0
Dues & Fees	0	0	8,000
Total General Administration	507,718	491,021	360,256
<b>School Administration</b>			
Salaries	234,728	355,339	329,780
Employee Benefits	86,908	116,617	107,279
Purch Svcs	38,243	5,500	5,000
Other Exp	29,346	37,500	0
Supplies & Materials	0	97	5,000
Capital Outlay	0	0	0
Dues & Fees	8,940	7,500	1,000
Total School Administration	398,165	522,553	448,059
<b>Business Services</b>			
Salaries	138,330	110,045	103,725
Employee Benefits	38,809	35,167	26,224
Purch Svcs	9,883	9,838	91,285
Other Exp	0	0	0
Supplies & Materials	0	242	4,000
Capital Outlay	0	0	0
Total Business Services	187,022	155,292	225,234

**Monument Academy**  
**Monument Academy Elementary**  
**Budget by School (\$)**  
**FY 2023/24**

Enrollment	FY 21/22 Audit	FY 22/23 Budget	FY 23/24 Budget
<b>586.0</b>			
<b>Facilities/Transportation/Security</b>			
Salaries	106,773	89,780	81,800
Employee Benefits	30,322	25,806	28,773
Purch Svcs	6,750	7,050	10,500
Other Exp	27,397	24,000	25,000
Purch Prof Svcs/Utilities	1,169,970	1,177,426	1,217,293
Supplies & Materials	144,384	125,565	122,000
Capital Outlay	2,664	25,500	1,112,000
Capital Lease	0	0	0
Total Facilities	1,488,260	1,475,127	2,597,365
<b>Central Services</b>			
Salaries	2,583	22,537	188,300
Employee Benefits	7,150	12,130	63,549
Purch Svcs	32,601	46,000	103,044
Other Exp	57,411	63,500	67,000
Supplies & Materials	25,552	22,000	42,000
Capital Outlay	48,834	50,000	5,000
Total Central Services	174,131	216,167	468,893
<b>Total Expenditures</b>	<b>\$5,672,010</b>	<b>\$6,226,178</b>	<b>\$8,407,052</b>
<b>Net Income</b>	<b>\$835,163</b>	<b>\$293,256</b>	<b>(\$0)</b>
<b>Summary by Object</b>			
Salaries	2,457,621	2,914,462	3,326,015
Employee Benefits	878,659	998,346	1,344,524
Purch Svcs	309,768	241,299	425,329
Purch Prof Svcs	1,169,970	1,177,426	1,217,293
Other Exp	468,094	494,092	371,581
Supplies & Materials	327,460	290,264	381,311
Capital Outlay	51,498	102,789	1,332,000
Dues & Fees/Capital Lease	8,940	7,500	9,000
Total Expenditures by Object	<b>\$5,672,010</b>	<b>\$6,226,178</b>	<b>\$8,407,052</b>

**Monument Academy**  
**Monument Academy Middle**  
**Budget by School (\$)**  
**FY 2023/24**

Enrollment 402.0	FY 21/22 Audit	FY 22/23 Budget	FY 23/24 Budget
<b>Revenues</b>			
Property Taxes - MLO			245,330
Tuition			0
Earnings on Investments			100,000
Athletic Fees			46,602
Instructional Materials Fees			113,715
Community Services Fees			0
Other Local Revenues			71,200
<b>Total Local Revenues</b>	0	0	576,847
Per-Pupil Funding			4,024,314
Capital Construction Funds			159,871
Exceptional Children Ed Act (ECEA) Revenue			35,058
English Language Proficiency			0
READ Act Revenue			0
Gifted & Talented			0
On-Behalf Payment			0
Other State Revenue			0
<b>Total State Revenues</b>	0	0	4,219,243
Other Federal Revenue			180,000
CARES Relief Funds			0
ESSER Relief Funds			62,292
<b>Total Federal Revenues</b>	0	0	242,292
<b>Total Resources</b>	\$0	\$0	\$5,038,382
<b>Instruction (1000s)</b>			
Salaries		746,630	1,125,027
Employee Benefits		74,100	385,670
Purch Svcs		0	0
Other Exp		0	3,375
Supplies & Materials		24,000	37,125
Capital Outlay		0	180,000
<b>Total Instruction</b>	0	844,730	1,731,196
<b>Special Education (1700s)</b>			
Salaries			79,100
Employee Benefits			30,956
Purch Svcs			5,000
Other Exp			38,400
Supplies & Materials			500
Capital Outlay			0
<b>Total Special Education</b>	0	0	153,956
<b>Athletics/Co-Curricular (1800s)</b>			
Salaries			27,000
Employee Benefits			6,170
Purch Svcs			10,645
Other Exp			5,000
Supplies & Materials			0
Capital Outlay			0
<b>Total Athletics/Cocurricular</b>	0	0	48,815

**Monument Academy**  
**Monument Academy Middle**  
**Budget by School (\$)**  
**FY 2023/24**

Enrollment 402.0	FY 21/22 Audit	FY 22/23 Budget	FY 23/24 Budget
<b>Pupil Support Svcs</b>			
Salaries			39,900
Employee Benefits			14,719
Purch Svcs			0
Other Exp			0
Supplies & Materials			0
Capital Outlay			0
Total Pupil Services	0	0	54,619
<b>Instr Staff Services</b>			
Salaries			
Employee Benefits			
Purch Svcs			159,468
Other Exp			
Supplies & Materials			
Capital Outlay			
Total Instructional Staff Services	0	0	159,468
<b>General Administration</b>			
Salaries			
Employee Benefits			
Purch Svcs			206,839
Other Exp			
Supplies & Materials			
Capital Outlay			
Total General Administration	0	0	206,839
<b>School Administration</b>			
Salaries			250,700
Employee Benefits			79,130
Purch Svcs			0
Other Exp			0
Supplies & Materials			2,500
Capital Outlay			0
Dues & Fees			1,000
Total School Administration	0	0	333,330
<b>Business Services</b>			
Salaries			
Employee Benefits			
Purch Svcs			59,439
Other Exp			
Supplies & Materials			
Capital Outlay			
Total Business Services	0	0	59,439
<b>Facilities</b>			
Salaries			
Employee Benefits			

**Monument Academy**  
**Monument Academy Middle**  
**Budget by School (\$)**  
**FY 2023/24**

Enrollment	FY 21/22 Audit	FY 22/23 Budget	FY 23/24 Budget
402.0			
Purch Svcs			1,890,120
Other Exp			
Purch Prof Svcs/Utilities			
Supplies & Materials			
Capital Outlay			
Total Facilities	0	0	1,890,120
<b>Central Services</b>			
Salaries			
Employee Benefits			
Purch Svcs			149,857
Other Exp			
Supplies & Materials			
Capital Outlay			
Total Central Services	0	0	149,857
<b>Total Expenditures</b>	\$0	\$844,730	\$4,787,640
<b>Net Income</b>			<b>\$250,742</b>
<b>Summary by Object</b>			
Salaries	0	746,630	1,521,727
Employee Benefits	0	74,100	516,644
Purch Svcs	0	0	2,481,369
Purch Prof Svcs	0	0	0
Other Exp	0	0	46,775
Supplies & Materials	0	24,000	40,125
Capital Outlay	0	0	180,000
Dues & Fees	0	0	1,000
Total Expenditures by Object	\$0	\$844,730	\$4,787,640

**Monument Academy**  
**Monument Academy High**  
**Budget by School (\$)**  
**FY 2023/24**

Enrollment	FY 21/22	FY 22/23	FY 23/24
141	Audit	Budget	Budget
<b>Revenues</b>			
Property Taxes - MLO	266,339	301,875	72,553
Tuition	0	0	0
Earnings on Investments	6,723	11,176	25,000
Athletic Fees	0	0	15,220
Instructional Materials Fees	127,364	149,625	33,630
Community Services Fees	0	0	22,500
Other Local Revenues	65,936	343,000	276,387
<b>Total Local Revenues</b>	<b>466,362</b>	<b>805,676</b>	<b>445,290</b>
Per-Pupil Funding	3,915,479	4,786,848	1,190,148
Capital Construction Funds	0	178,500	47,400
Education of the Handicapped	0	0	10,368
English Language Proficiency	0	0	0
READ Act Revenue	0	0	0
Gifted & Talented	0	0	0
On-Behalf Payment	0	0	0
Other State Revenue	154,893	0	0
<b>Total State Revenues</b>	<b>4,070,372</b>	<b>4,965,348</b>	<b>1,247,916</b>
Other Federal Revenue	0	0	82,013
CARES Relief Funds	0	0	0
ESSER Relief Funds	284,890	0	0
<b>Total Federal Revenues</b>	<b>284,890</b>	<b>0</b>	<b>82,013</b>
<b>Total Resources</b>	<b>\$4,821,624</b>	<b>\$5,771,024</b>	<b>\$1,775,219</b>
<b>Instruction (1000s)</b>			
Salaries	453,417	1,360,574	500,257
Employee Benefits	148,775	486,031	168,714
Purch Svcs	0	6,500	0
Other Exp	412	3,125	1,125
Supplies & Materials	159,196	98,825	58,805
Capital Outlay	0	0	60,000
<b>Total Instruction</b>	<b>761,800</b>	<b>1,955,056</b>	<b>788,901</b>
<b>Special Education (1700s)</b>			
Salaries	176,354	110,878	46,200
Employee Benefits	55,886	36,946	17,279
Purch Svcs	6,646	45,000	10,000
Other Exp	246	625	14,440
Supplies & Materials	1,101	4,169	1,000
Capital Outlay	0	0	0
<b>Total Special Education</b>	<b>240,233</b>	<b>197,618</b>	<b>88,919</b>
<b>Athletics/Co-Curricular (1800s)</b>			
Salaries	37,500	20,289	21,000
Employee Benefits	40,342	22,721	4,799
Purch Svcs	0	0	13,200
Other Exp	0	0	0
Supplies & Materials	0	0	6,000
Capital Outlay	0	0	0



## Monument Academy

### Monument Academy High

#### Budget by School (\$)

FY 2023/24

Enrollment	FY 21/22 Audit	FY 22/23 Budget	FY 23/24 Budget
<b>141</b>			
Total Athletics/Cocurricular	77,842	43,009	44,999
<b>Pupil Support Svcs</b>			
Salaries	96,093	97,060	93,300
Employee Benefits	25,556	29,649	33,081
Purch Svcs	0	20,000	0
Other Exp	0	0	0
Supplies & Materials	1,243	3,034	3,200
Capital Outlay	0	0	0
Total Pupil Services	122,892	149,743	129,581
<b>Instr Staff Services</b>			
Salaries	41,839	31,905	145,600
Employee Benefits	9,281	7,290	45,029
Purch Svcs	0	4,000	0
Other Exp	0	0	0
Supplies & Materials	10,326	14,501	16,000
Capital Outlay	0	0	0
Total Instructional Staff Services	61,446	57,696	206,629
<b>General Administration</b>			
Salaries	52,800	52,927	0
Employee Benefits	14,612	14,730	0
Purch Svcs	46,317	27,263	62,550
Other Exp	260,174	301,282	199,960
Supplies & Materials	1,058	4,377	5,000
Capital Outlay	0	0	0
Dues & Fees	0	0	500
Total General Administration	374,961	400,579	268,010
<b>School Administration</b>			
Salaries	275,513	392,790	176,725
Employee Benefits	80,733	123,766	56,625
Purch Svcs	40,137	5,500	5,000
Other Exp	18,373	37,500	0
Supplies & Materials	0	83	5,000
Capital Outlay	0	0	0
Dues & Fees	6,348	5,700	1,000
Total School Administration	421,104	565,339	244,350
<b>Business Services</b>			
Salaries	116,916	86,835	23,500
Employee Benefits	32,075	27,750	7,611
Purch Svcs	8,888	11,400	45,407
Other Exp	0	0	0
Supplies & Materials	0	207	500
Capital Outlay	0	0	0
Total Business Services	157,879	126,192	77,018

**Monument Academy**  
**Monument Academy High**  
**Budget by School (\$)**  
**FY 2023/24**

Enrollment	FY 21/22	FY 22/23	FY 23/24
141	Audit	Budget	Budget
<b>Facilities &amp; Transportation</b>			
Salaries	71,261	82,920	58,800
Employee Benefits	15,991	24,238	25,757
Purch Svcs	15,935	6,800	14,300
Other Exp	23,120	25,000	20,000
Purch Prof Svcs/Utilities	714,058	2,145,998	2,142,246
Supplies & Materials	109,111	105,504	102,000
Capital Outlay	108,173	65,000	86,000
Total Facilities & Transportation	1,057,649	2,455,460	2,449,103
<b>Central Services</b>			
Salaries	25,268	17,783	69,400
Employee Benefits	6,214	7,783	25,185
Purch Svcs	32,599	46,000	42,590
Other Exp	36,745	37,916	41,000
Supplies & Materials	18,569	60,000	15,000
Capital Outlay	43,631	5,000	1,000
Total Central Services	163,026	174,483	194,175
<b>Middle School Allocations</b>			
Instructional Staff Services (2200's)			(159,468)
General Administration (2300's)			(206,839)
Business Services (2500's)			(59,439)
Facilities & Operations (2600's)			(1,890,120)
Central Services			(149,857)
Total Middle School Allocations	0	0	(2,465,724)
<b>Total Expenditures</b>			
	\$3,438,832	\$6,125,175	\$2,025,961
<b>Net Income</b>			
	<b>\$1,382,792</b>	<b>(\$354,151)</b>	<b>(\$250,742)</b>
<b>Summary by Object</b>			
Salaries	1,346,961	2,253,961	1,134,782
Employee Benefits	429,465	780,904	384,080
Purch Svcs	150,522	172,463	193,047
Purch Prof Svcs	714,058	2,145,998	2,142,246
Other Exp	339,070	405,448	276,525
Supplies & Materials	300,604	290,700	212,505
Capital Outlay	151,804	70,000	147,000
Dues & Fees	6,348	5,700	1,500
Middle School Allocations	0	0	(2,465,724)
Total Expenditures by Object	\$3,438,832	\$6,125,175	\$2,025,961

FY2023-2024 UNIFORM BUDGET SUMMARY

Monument Academy Charter School District Code: El Paso Cty, Lewis Palmer D-38 Adopted Budget Adopted: May 25, 2023 Budgeted Pupil Count: 1,219.5		Object Source	11 Charter School Fund	26 Preschool Fund	23 Pupil Activity	52 Building Corp	53 Foundation	TOTAL
<b>Beginning Fund Balance</b>			3,280,000	100,000	110,000	1,600,000	1,200,000	9,570,000
<b>Revenues</b>								
Local Sources	1000 - 1999		1,769,105	536,600	300,000	925,000	1,850,000	7,149,810
Intermediate Sources	2000 - 2999							-
State Sources	3000 - 3999		11,966,979		-			23,933,958
Federal Sources	4000 - 4999		693,791					1,387,582
<b>Total Revenues</b>			14,429,875	536,600	300,000	925,000	1,850,000	32,471,351
<b>Total Beginning Fund Balance and Reserves</b>			17,709,875	636,600	410,000	2,525,000	3,050,000	42,041,351
Total Allocations To/From Other Funds	5800			-				-
Transfers To/From Other Funds	5200 - 5300							-
Other Sources	5500,5900,							-
<b>Available Beginning Fund Balance &amp;</b>			17,709,875	636,600	410,000	2,525,000	3,050,000	42,041,351
<b>Expenditures</b>								
<b>Instruction - Program 0010 to 2099</b>								
Salaries	0100		4,049,544	197,750				8,296,837
Employee Benefits, including object 0280	0200		1,607,086	76,587				3,290,759
Purchased Services	0500		216,010	45,000	-			477,020
Supplies and Materials	0600		229,730	32,000	300,000			791,460
Property	0700		455,000	33,000				943,000
Other	0800, 0900		-	-				-
<b>Total Instruction</b>			6,557,370	384,337	300,000	-	-	13,799,076
<b>Supporting Services</b>								
<b>Students - Program 2100</b>								
Salaries	0100		262,700					525,400
Employee Benefits, including object 0280	0200		95,312					190,624
Purchased Services	0500		-					-
Supplies and Materials	0600		5,200					10,400
Property	0700		-					-
Other	0800, 0900		-					-
<b>Total Students</b>			363,212	-	-	-	-	726,424
<b>Instructional Staff - Program 2200</b>								
Salaries	0100		387,550					775,100
Employee Benefits, including object 0280	0200		122,717					245,435
Purchased Services	0500		45,000					90,000
Supplies and Materials	0600		79,011					158,022
Property	0700		-					-
Other	0800, 0900		-					-
<b>Total Instructional Staff</b>			634,278	-	-	-	-	1,268,557
<b>General Administration - Program 2300,</b>								
Salaries	0100		-					-
Employee Benefits, including object 0280	0200		-					-
Purchased Services	0500		597,766					1,195,532
Supplies and Materials	0600		22,000					44,000
Property	0700		-					-
Other	0800, 0900		8,500					17,000
<b>Total School Administration</b>			628,266	-	-	-	-	1,256,532
<b>School Administration - Program 2400</b>								
Salaries	0100		757,205	93,300				1,607,710
Employee Benefits, including object 0280	0200		243,034	28,599				514,666
Purchased Services	0500		10,000					20,000
Supplies and Materials	0600		12,500					25,000
Property	0700		-					-
Other	0800, 0900		3,000	47,250				53,250
<b>Total School Administration</b>			1,025,739	169,149	-	-	-	2,220,626
<b>Business Services - Program 2500, including</b>								
Salaries	0100		127,225					254,450
Employee Benefits, including object 0280	0200		33,835					67,670
Purchased Services	0500		136,692					273,384
Supplies and Materials	0600		4,500					9,000
Property	0700		-					-
Other	0800, 0900		-					-
<b>Total Business Services</b>			302,252	-	-	-	-	604,504
<b>Operations and Maintenance - Program 2600</b>								
Salaries	0100		140,600					281,200
Employee Benefits, including object 0280	0200		54,530					109,060
Purchased Services	0500		3,429,339					6,858,677
Supplies and Materials	0600		224,000					448,000
Property	0700		1,198,000					2,396,000
Other	0800, 0900		-					-
<b>Total Operations and Maintenance</b>			5,046,469	-	-	-	-	10,092,937
<b>Student Transportation - Program 2700</b>								
Salaries	0100		-					-
Employee Benefits, including object 0280	0200		-					-
Purchased Services	0500		-					-
Supplies and Materials	0600		-					-
Property	0700		-					-
Other	0800, 0900		-					-
<b>Total Student Transportation</b>			-	-	-	-	-	-

FY2023-2024 UNIFORM BUDGET SUMMARY

Monument Academy Charter School District Code: El Paso Cty, Lewis Palmer D-38 Adopted Budget Adopted: May 25, 2023 Budgeted Pupil Count: 1,219.5		11	26	23	52	53	TOTAL
Object Source	Charter School Fund	Preschool Fund	Pupil Activity	Building Corp	Foundation		
<b>Central Support - Program 2800, including</b>							
Salaries	0100	257,700					515,400
Employee Benefits, including object 0280	0200	88,734					177,468
Purchased Services	0500	253,634			5,000	3,000	515,269
Supplies and Materials	0600	57,000					114,000
Property	0700	6,000					12,000
Other	0800, 0900	-			921,538	1,833,500	2,755,038
<b>Total Central Support</b>		<b>663,068</b>	<b>-</b>	<b>-</b>	<b>926,538</b>	<b>1,836,500</b>	<b>4,089,175</b>
<b>Other Support - Program 2900</b>							
Salaries	0100	-					-
Employee Benefits, including object 0280	0200	-					-
Purchased Services	0500	-					-
Supplies and Materials	0600	-					-
Property	0700	-					-
Other	0800, 0900	-					-
<b>Total Other Support</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Food Service Operations - Program 3100</b>							
Salaries	0100	-					-
Employee Benefits, including object 0280	0200	-					-
Purchased Services	0500	-					-
Supplies and Materials	0600	-					-
Property	0700	-					-
Other	0800, 0900	-					-
<b>Total Other Support</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Enterprise Operations - Program 3200</b>							
Salaries	0100	-					-
Employee Benefits, including object 0280	0200	-					-
Purchased Services	0500	-					-
Supplies and Materials	0600	-					-
Property	0700	-					-
Other	0800, 0900	-					-
<b>Total Enterprise Operations</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Community Services - Program 3300</b>							
Salaries	0100	-					-
Employee Benefits, including object 0280	0200	-					-
Purchased Services	0500	-					-
Supplies and Materials	0600	-					-
Property	0700	-					-
Other	0800, 0900	-					-
<b>Total Community Services</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Education for Adults - Program 3400</b>							
Salaries	0100	-					-
Employee Benefits, including object 0280	0200	-					-
Purchased Services	0500	-					-
Supplies and Materials	0600	-					-
Property	0700	-					-
Other	0800, 0900	-					-
<b>Total Education for Adults Services</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Supporting Services</b>		<b>8,663,284</b>	<b>169,149</b>	<b>-</b>	<b>926,538</b>	<b>1,836,500</b>	<b>20,258,755</b>
<b>Property - Program 4000</b>							
Salaries	0100	-					-
Employee Benefits, including object 0280	0200	-					-
Purchased Services	0500	-					-
Supplies and Materials	0600	-					-
Property	0700	-					-
Other	0800, 0900	-					-
<b>Total Property</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other Uses - Program 5000s - including</b>							
Salaries	0100	-					-
Employee Benefits, including object 0280	0200	-					-
Purchased Services	0500	-					-
Supplies and Materials	0600	-					-
Property	0700	-					-
Other	0800, 0900	-					-
<b>Total Other Uses</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>		<b>15,220,653</b>	<b>553,486</b>	<b>300,000</b>	<b>926,538</b>	<b>1,836,500</b>	<b>34,057,831</b>
<b>APPROPRIATED RESERVES</b>							
Other Reserved Fund Balance (9900)	<b>0840</b>						-
Other Restricted Reserves (932X)	<b>0840</b>						-
Reserved Fund Balance (9100)	<b>0840</b>						-
District Emergency Reserve (9315)	<b>0840</b>						-
Reserve for TABOR 3% (9321)	<b>0840</b>						-
Reserve for TABOR - Multi-Year Obligations	<b>0840</b>						-
<b>Total Reserves</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures and Reserves</b>		<b>15,220,653</b>	<b>553,486</b>	<b>300,000</b>	<b>926,538</b>	<b>1,836,500</b>	<b>34,057,831</b>
<b>BUDGETED ENDING FUND BALANCE</b>							
Non-spendable fund balance (9900)	<b>6710</b>						-
Restricted fund balance (9900)	<b>6720</b>			110,000	1,598,462	1,213,500	2,921,962

FY2023-2024 UNIFORM BUDGET SUMMARY

Monument Academy Charter School District Code: El Paso Cty, Lewis Palmer D-38 Adopted Budget Adopted: May 25, 2023 Budgeted Pupil Count: 1,219.5							
Object Source	11 Charter School Fund	26 Preschool Fund	23 Pupil Activity	52 Building Corp	53 Foundation	TOTAL	
TABOR 3% emergency reserve (9321)	6721 350,000						700,000
TABOR multi year obligations (9322)	6722						-
District emergency reserve (letter of credit or real	6723						-
Colorado Preschool Program (CPP) (9324)	6724						-
Risk-related / restricted capital reserve (9326)	6726						-
BEST capital renewal reserve (9327)	6727						-
Total program reserve (9328)	6728						-
Committed fund balance (9900)	6750						-
Committed fund balance (15% limit) (9200)	6750						-
Assigned fund balance (9900)	6760		83,114	-			83,114
Unassigned fund balance (9900)	6770 2,139,222						2,139,222
Net investment in capital assets (9900)	6790						-
Restricted net position (9900)	6791						-
Unrestricted net position (9900)	6792						-
<b>Total Ending Fund Balance</b>	2,489,222	83,114	110,000	1,598,462	1,213,500		5,844,298
<b>Total Available Beginning Fund Balance &amp;</b>	-	-	-	-	-	-	2,139,222
Use of a portion of beginning fund balance	<b>Yes</b> (\$790,778)	<b>Yes</b> (\$16,886)	No	\$0	<b>Yes</b> (\$1,538)	No	\$13,500

**Monument Academy**  
**Adopted Budget**  
**Staffing Summary**  
**FY 23/24**

Position	EE Group	Elem FTE	MS FTE	HS FTE	PK FTE	Elementary (West)				Middle School (East)			
						Salary	Medicare	PERA	Health	Salary	Medicare	PERA	Health
<b>Instruction</b>													
Regular Education	Teacher	36.63	22.52	9.55	3.00	1,730,500	25,092	370,327	205,128	1,030,900	14,948	220,613	126,112
Instructional Aides	Classified	9.20	0.00	0.00	3.00	212,250	3,078	45,422	51,520	0	0	0	0
Gifted & Talented Education	Teacher	0.80	0.10	0.00	0.00	47,010	682	10,060	4,480	5,900	86	1,263	560
Substitute Teachers		0.00	0.00	0.00	0.00	68,040	987	14,561	0	35,440	514	7,584	0
Extra Duty Teachers		0.00	0.00	0.00	0.00	21,500	312	4,601	0	54,000	783	11,556	0
Longevity Teachers		0.00	0.00	0.00	0.00	18,990	275	4,064	0	7,224	105	1,546	0
Total Instruction		46.63	22.62	9.55	6.00	2,098,290	30,425	449,034	261,128	1,133,464	16,435	242,561	126,672
<b>Special Education</b>													
Special Education	Teacher	1.50	0.80	0.70	0.00	72,170	1,046	15,444	8,400	32,500	471	6,955	4,480
Special Education TA	Classified	1.80	1.50	0.50	0.00	48,500	703	10,379	10,080	46,600	676	9,972	8,400
		3.30	2.30	1.20	0.00	120,670	1,750	25,823	18,480	79,100	1,147	16,927	12,880
		0.00	0.00	0.00	0.00	30,000	435	6,420	0	27,000	392	5,778	0
		0.00	0.00	0.00	0.00	30,000	435	6,420	0	27,000	392	5,778	0
<b>Athletics</b>													
Athletic Stipends		0.00	0.00	0.00	0.00	30,000	435	6,420	0	27,000	392	5,778	0
		0.00	0.00	0.00	0.00	30,000	435	6,420	0	27,000	392	5,778	0
<b>Pupil Support Svcs</b>													
Social Worker		0.80	0.25	0.25	0.00	48,600	705	10,400	4,480	17,900	260	3,831	1,400
Counselor		0.00	0.00	1.00	0.00	10,000	145	2,140	0	0	0	0	0
Nurse		0.50	0.25	0.25	0.00	28,900	419	6,185	2,800	14,500	210	3,103	1,400
Health Tech		1.00	0.50	0.50	0.00	15,000	218	3,210	5,600	7,500	109	1,605	2,800
COTA		0.90	0.00	0.10	0.00	27,000	392	5,778	5,040	0	0	0	0
		3.20	1.00	2.10	0.00	129,500	1,878	27,713	17,920	39,900	579	8,539	5,600
<b>Instructional Staff Svcs</b>													
Librarian		1.00	0.00	0.00	0.00	46,800	679	10,015	5,600	0	0	0	0
Library Aide		0.50	0.00	0.00	0.00	12,350	179	2,643	2,800	0	0	0	0
Academics Director		0.60	0.00	0.00	0.00	53,550	776	11,460	3,360	0	0	0	0
Assessment Coordinator		0.60	0.00	0.40	0.00	42,000	609	8,988	3,360	0	0	0	0
Special Education Coord		1.00	0.00	1.00	0.00	68,250	990	14,606	5,600	0	0	0	0
Athletics Director		0.30	0.00	0.70	0.00	19,000	276	4,066	1,680	0	0	0	0
		4.00	0.00	2.10	0.00	241,950	3,508	51,777	22,400	0	0	0	0
<b>School Administration</b>													
Front Desk		1.80	1.00	1.00	0.00	59,000	856	12,626	10,080	27,500	399	5,885	5,600
Admin Asst		1.00	0.50	0.50	0.00	38,700	561	8,282	5,600	20,300	294	4,344	2,800
Registrar		1.00	0.40	0.40	0.00	68,250	990	14,606	5,600	31,700	460	6,784	2,240
Principal		0.90	1.00	1.00	1.10	88,830	1,288	19,010	5,040	97,700	1,417	20,908	5,600
Asst Principal		1.00	1.00	0.00	0.00	75,000	1,088	16,050	5,600	73,500	1,066	15,729	5,600
		5.70	3.90	2.90	1.10	329,780	4,782	70,573	31,920	250,700	3,635	53,650	21,840
<b>Business Services</b>													
Business Manager		0.45	0.00	0.40	0.10	27,825	403	5,955	2,520	0	0	0	0
Financial Asst/Registrar		0.20	0.00	0.00	0.00	15,900	231	3,403	0	0	0	0	0
Business Manager Advisor		0.00	0.00	0.00	0.00	60,000	870	12,840	0	0	0	0	0
		0.65	0.00	0.40	0.10	103,725	1,504	22,197	2,520	0	0	0	0
<b>Facilities Services</b>													
Custodian		1.00	0.00	2.00	0.00	37,800	548	8,089	5,600	0	0	0	0
Facilities Manager		0.80	0.00	0.20	0.00	44,000	638	9,416	4,480	0	0	0	0
Security Coord		0.00	0.00	0.00	0.00	0	0	0	0	0	0	0	0
		1.80	0.00	2.20	0.00	81,800	1,186	17,505	10,080	0	0	0	0
<b>Central Services</b>													
Operations Manager		0.90	0.00	0.10	0.00	70,100	1,016	15,001	5,040	0	0	0	0
Communications Mgr		0.80	0.00	0.20	0.00	33,600	487	7,190	4,480	0	0	0	0
Director HR		0.45	0.00	0.45	0.10	42,600	618	9,116	2,520	0	0	0	0
HR/Tech Professional		0.80	0.00	0.20	0.00	42,000	609	8,988	4,480	0	0	0	0
		2.95	0.00	0.95	0.10	188,300	2,730	40,296	16,520	0	0	0	0
Grand Total		<b>68.23</b>	<b>29.82</b>	<b>21.40</b>	<b>7.30</b>	<b>\$3,324,015</b>				<b>\$1,530,164</b>			
					<b>126.75</b>								
						<b>Preschool</b>							
						<b>Salary</b>	<b>Medicare</b>	<b>PERA</b>	<b>Health</b>				
Teachers		2.00				97,500	1,414	20,865	11,200				
Teacher Assistants		2.00				57,800	838	12,369	11,200				
Principal		1.10				78,200	1,134	16,735	6,160				
Business Mgr		0.10				5,600	81	1,198	560				
HR Director		0.10				9,500	138	2,033	560				
		<b>5.30</b>				<b>248,600</b>	<b>3,605</b>	<b>53,200</b>	<b>29,680</b>				

**Monument Academy**  
**Adopted Budget**  
**Staffing Summary**  
**FY 23/24**

Position	EE Group	High School (East)				Totals			
		Salary	Medicare	PERA	Health	Salary	Medicare	PERA	Health
<b>Instruction</b>									
Regular Education	Teacher	469,700	6,811	100,516	53,480	3,231,100	46,851	691,455	384,720
Instructional Aides	Classified	0	0	0	0	212,250	3,078	45,422	51,520
Gifted & Talented Education	Teacher	0	0	0	0	52,910	767	11,323	5,040
Substitute Teachers		17,000	247	3,638	0	120,480	1,747	25,783	0
Extra Duty Teachers		13,000	189	2,782	0	88,500	1,283	18,939	0
Longevity Teachers		4,607	67	986	0	30,821	447	6,596	0
Total Instruction		504,307	7,312	107,922	53,480	3,736,061	54,173	799,517	441,280
<b>Special Education</b>									
Special Education	Teacher	30,400	441	6,506	3,920	135,070	1,959	28,905	16,800
Special Education TA	Classified	15,800	229	3,381	2,800	110,900	1,608	23,733	21,280
		46,200	670	9,887	6,720	245,970	3,567	52,638	38,080
<b>Athletics</b>									
Athletic Stipends		21,000	305	4,494	0	78,000	1,131	16,692	0
		21,000	305	4,494	0	78,000	1,131	16,692	0
<b>Pupil Support Svcs</b>									
Social Worker		17,900	260	3,831	1,400	84,400	1,224	18,062	7,280
Counselor		50,400	731	10,786	5,600	60,400	876	12,926	5,600
Nurse		14,500	210	3,103	1,400	57,900	840	12,391	5,600
Health Tech		7,500	109	1,605	2,800	30,000	435	6,420	11,200
COTA		3,000	44	642	560	30,000	435	6,420	5,600
		93,300	1,353	19,966	11,760	262,700	3,809	56,218	35,280
<b>Instructional Staff Svcs</b>									
Librarian		0	0	0	0	46,800	679	10,015	5,600
Library Aide		0	0	0	0	12,350	179	2,643	2,800
Academics Director		0	0	0	0	53,550	776	11,460	3,360
Assessment Coordinator		28,000	406	5,992	2,240	70,000	1,015	14,980	5,600
Special Education Coord		73,500	1,066	15,729	5,600	141,750	2,055	30,335	11,200
Athletics Director		44,100	639	9,437	3,920	63,100	915	13,503	5,600
		145,600	2,111	31,158	11,760	387,550	5,619	82,936	34,160
<b>School Administration</b>									
Front Desk		27,600	400	5,906	5,600	114,100	1,654	24,417	21,280
Admin Asst		20,300	294	4,344	2,800	79,300	1,150	16,970	11,200
Registrar		31,700	460	6,784	2,240	131,650	1,909	28,173	10,080
Principal		97,125	1,408	20,785	5,600	283,655	4,113	60,702	16,240
Asst Principal		0	0	0	0	148,500	2,153	31,779	11,200
		176,725	2,563	37,819	16,240	757,205	10,979	162,042	70,000
<b>Business Services</b>									
Business Manager		23,500	341	5,029	2,240	51,325	744	10,984	4,760
Financial Asst/Registrar		0	0	0	0	15,900	231	3,403	0
Business Manager Advisor		0	0	0	0	60,000	870	12,840	0
		23,500	341	5,029	2,240	127,225	1,845	27,226	4,760
<b>Facilities Services</b>									
Custodian		47,800	693	10,229	11,200	85,600	1,241	18,318	16,800
Facilities Manager		11,000	160	2,354	1,120	55,000	798	11,770	5,600
Security Coord		0	0	0	0	0	0	0	0
		58,800	853	12,583	12,320	140,600	2,039	30,088	22,400
<b>Central Services</b>									
Operations Manager		7,900	115	1,691	560	78,000	1,131	16,692	5,600
Communications Mgr		8,400	122	1,798	1,120	42,000	609	8,988	5,600
Director HR		42,600	618	9,116	2,520	85,200	1,235	18,233	5,040
HR/Tech Professional		10,500	152	2,247	1,120	52,500	761	11,235	5,600
		69,400	1,006	14,852	5,320	257,700	3,737	55,148	21,840
Grand Total		<b>\$1,138,832</b>				<b>\$5,993,011</b>			

Teachers  
Teacher Assistants  
Principal  
Business Mgr  
HR Director